



ZARTICO

NC



**Who is Zartico?**



## Operating System



Operating System

**Destination**





**Operating System**

**Destination**

**TECH**

WAREHOUSING CONTEXT & ENRICHMENT  
PLATFORM - GOOD DATA  
AUTOMATED EMAIL  
API  
ALERTS  
SPEND DATA  
GEOLOCATION  
EVENT DATA



**Operating System**

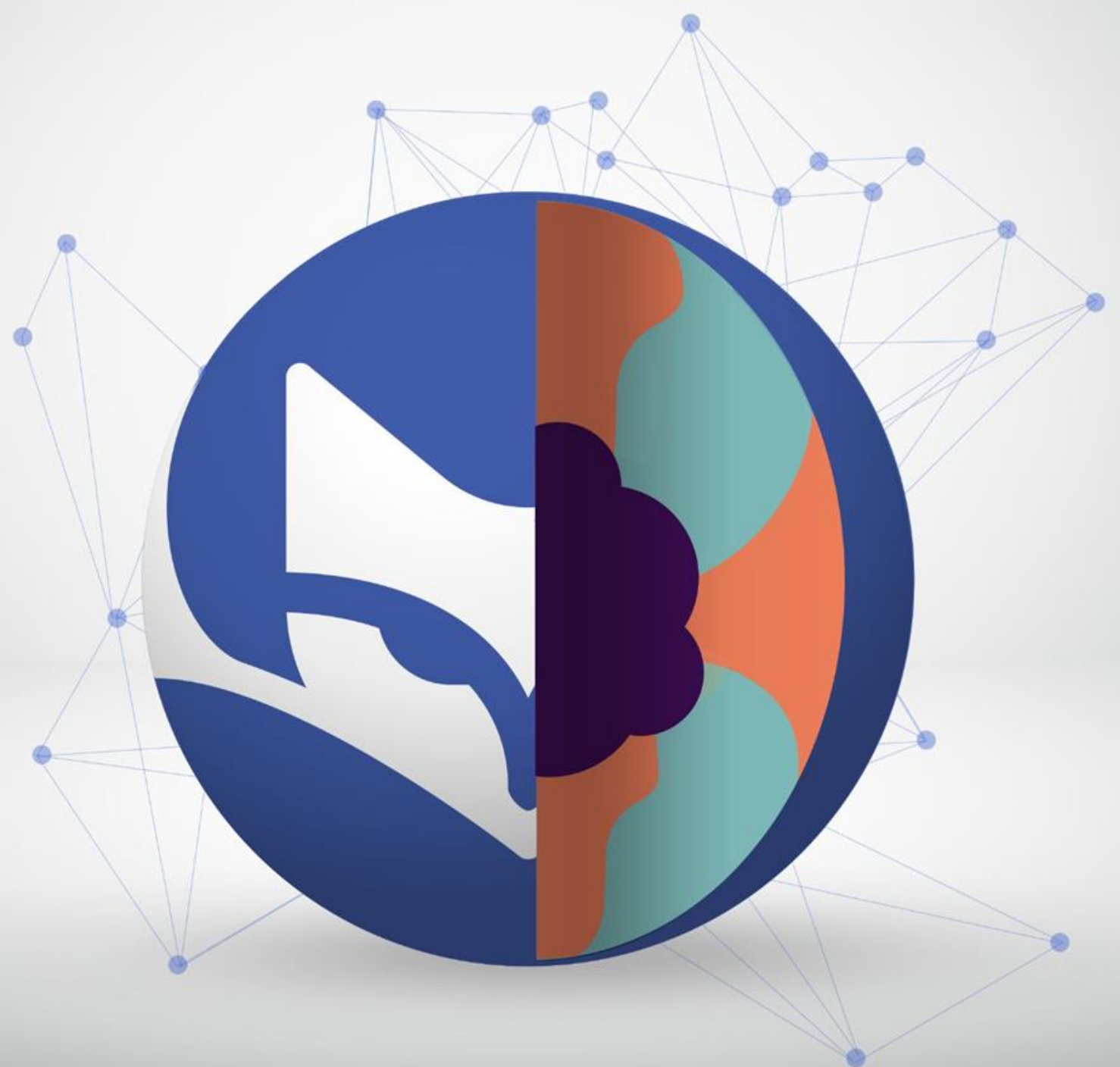
**Destination**

**TECH**

WAREHOUSING CONTEXT & ENRICHMENT  
PLATFORM – GOOD DATA  
AUTOMATED EMAIL  
API  
ALERTS  
DATA – SPEND, GEOLOCATION, EVENT

**PEOPLE**

INSIGHT THERAPISTS  
EDUCATION  
COMMUNITY  
BEST PRACTICES





# Built with DMO Experience



Jay Kinghorn  
Founder & Chief Innovation  
Officer



Melissa Luebbe  
Chief Engagement  
Officer



Ted Sullivan  
Chief Marketing  
Officer



Dave Bahlman  
Chief Revenue Officer



Natalie Jamieson  
Senior Data  
Advisor



Steven Cook  
Marketing Manager



Rich Bryant  
Sales Director



Adam Johnson  
Sales Manager



Josh Collins  
Head of Product,  
Community & Education



Katie Cook  
Data Advisor Director



Kelsey Blevins  
Senior Data Advisor

# Backed by Science, Objective, Transparent



Darren Dunn  
Founder President



John Schmidt  
Chief Software  
Architect



Sarah Lehman  
CEO



Ayine Ayeta  
Senior Data Engineer



Chris Patino  
Senior Data Engineer



Jen Baguley  
Data Scientist



Greta von Zielinski  
Implementation  
Specialist



Pam O'Brien  
Implementation  
Specialist



Katie Stadius  
Senior Data Advisor



Sue Sheppard  
Data Engineer



Joe Heyob  
Data Engineer



Kristin Thompson  
Product Education  
Manager





**ADOPT**

**DROP**

# Words to Adopt and Drop

## **Adopt:**

Contribution

Decisions

Insights

Intelligence

Visitor Economy

## **Drop:**

Attribution

Dashboards

Reporting

Data

Tourism Revenue



ZARTICO



# Words to Adopt and Drop

## **Adopt:**

Meaningful  
Operating System  
Resilience  
Intelligence Briefings  
Agility

## **Drop:**

Important  
Platform  
Sustainability  
Board Report  
Pivot



ZARTICO

# Words to Adopt and Drop

## **Adopt:**

Insight Analyst

Data-Led

Liberate

20%

Curiosity

## **Drop:**

Researcher

Data-Driven

Collect

80%

Fact-Finding

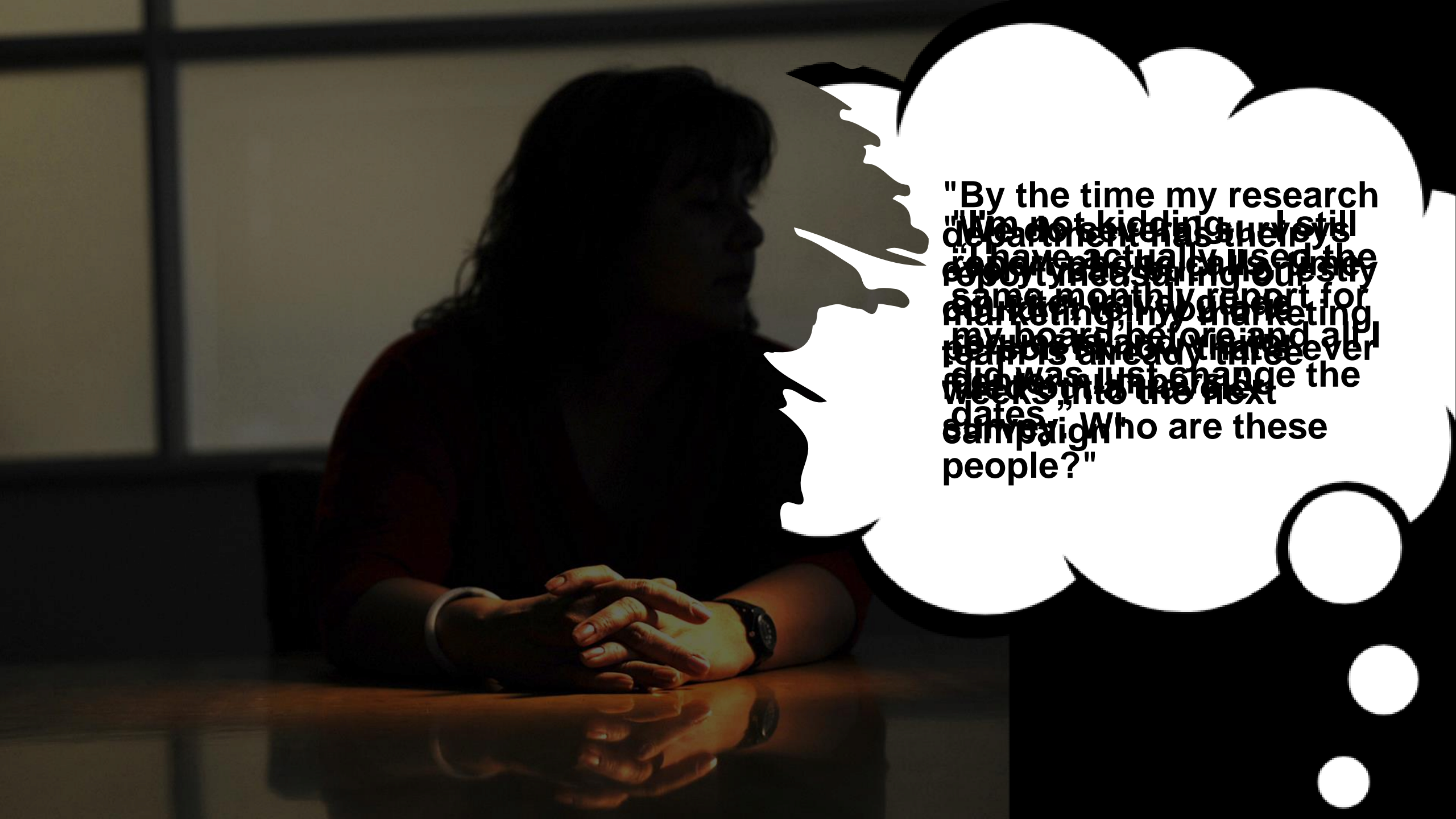


ZARTICO

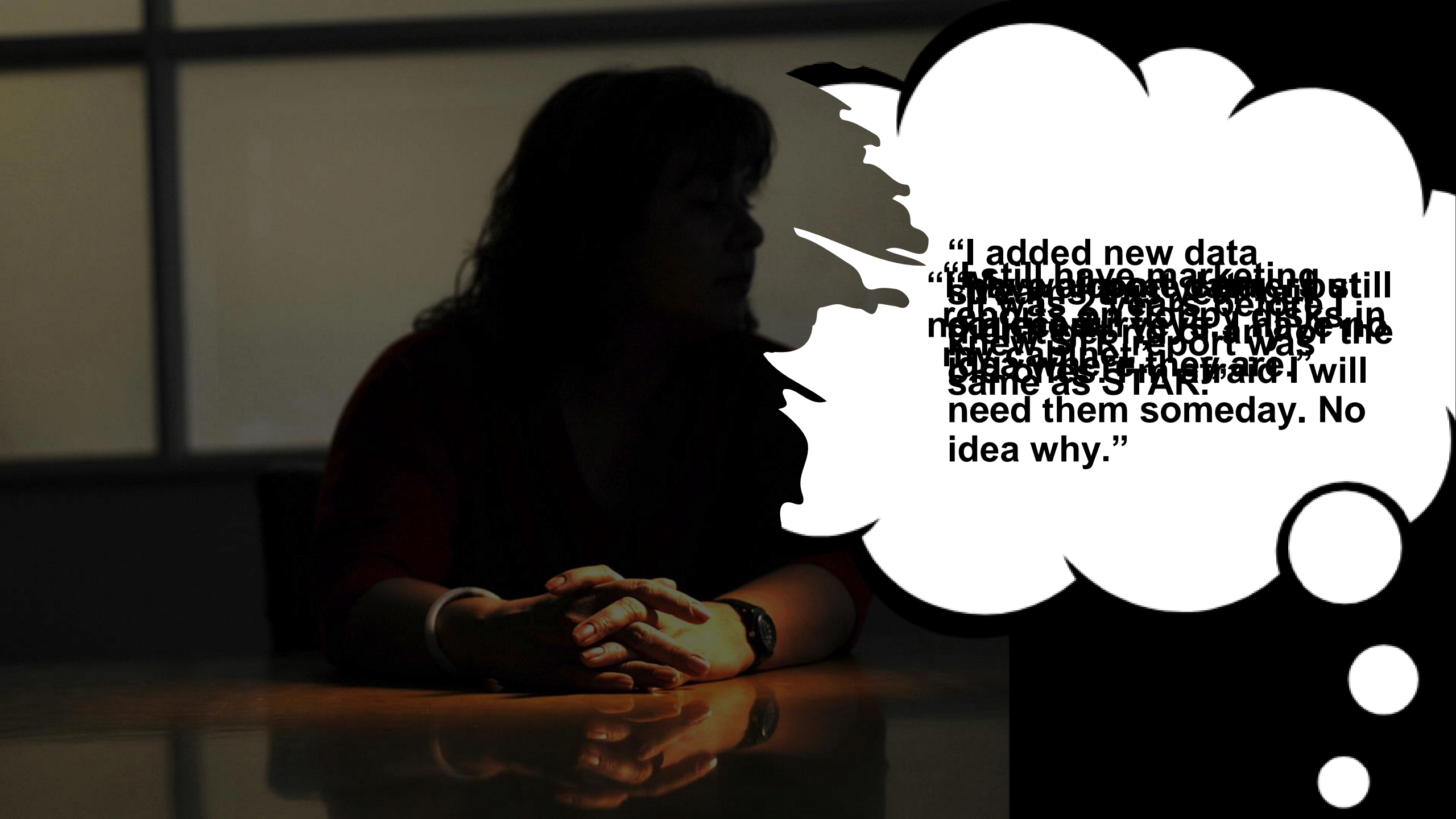


# **DATA OVERLOAD**





"By the time my research department has their sys-  
tem, I'm not kidding, I still  
have actually used the  
reporting system in our  
same monthly report for  
marketing, my marketing  
team is already there  
and was just change the  
weeks into the next  
dates. Who are these  
people?"



**"I added new data.  
"I still have marketing  
reports, even though I still  
read all copy files in  
my folder. I don't know if the  
new report was  
the same as STAR. I will  
need them someday. No  
idea why."**



# DECLUTTER MOVES



# **Declutter Moves.**

## Top 5 Hoarding and Decluttering remedies

1. The Closet Move
2. The OHIO Method
3. Resist Obtaining More(ROM)
4. Make Your Case
5. Vendor Input





# What are all of the data streams available?

**Uber Media**

**Key Data**

**AirDNA**

**Arrivalist**

**LinkedIn Ads**

**All The Rooms**

**MailChimp**

**MyEmma**

**National Parks Visitation**

**Basis Centro**

**OpenTable (Recovery Only)**

**BLS Quarterly Employment**

**Pinterest Organic**

**BLS Monthly Employment**

**SimpleView CRM**

**Facebook Organic**

**Weather (NOAA – GSOD)**

**Sizmek Ad Server**

**Facebook Ads**

**Snapchat**

**Facebook Audience Insights**

**STR Monthly**

**Google Analytics**

**STR Weekly**

**Google AdWords**

**State Tax Data**

**Google Campaign Manager**

**TSA U.S.**

**Instagram Organic**

**Twitter Organic**

**Instagram Ads**

**Twitter Ads**

**VisaVue**

**YouTube**

# COMPETITIVE BENCHMARKING





# COMPETITION = PROGRESS

**Why is it  
innovative and  
essential?**



**Things we  
compete on:**

Poaching staff  
Product recruitment  
Ad channels  
Logo and slogan envy

Conventions  
Budget boasting  
CEO salary  
Campaign awards

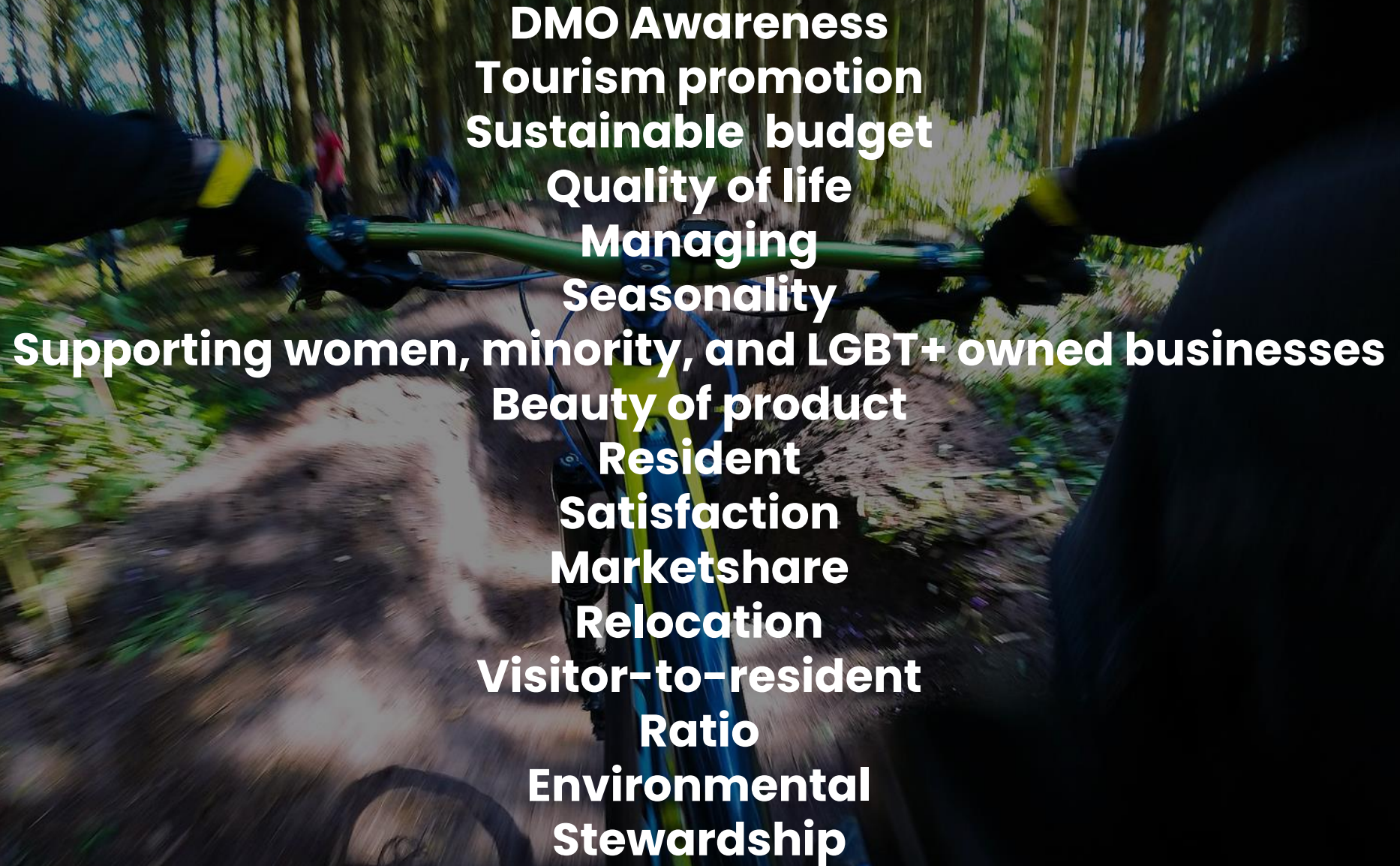


**What do we  
wish we could  
compete on?**





**What do we  
wish we could  
compete on?**



**DMO Awareness  
Tourism promotion  
Sustainable budget  
Quality of life  
Managing  
Seasonality  
Supporting women, minority, and LGBT+ owned businesses  
Beauty of product  
Resident  
Satisfaction  
Marketshare  
Relocation  
Visitor-to-resident  
Ratio  
Environmental  
Stewardship**



**With a clean slate... what are we measuring differently this year?**

- **VISITOR CONTRIBUTION & SPENDING**
- **GEOLOCATION – MOVEMENT**
- **VISITOR-TO-RESIDENT RATIO**
- **RESIDENT SENTIMENT**
- **SPENDING – CREDIT CARD**
- **MARKET SHARE**

# 5 Things To Do Right Now!

1. Closet Move - If you haven't used it in one year **get rid of it.**
1. Focus on **OUTCOMES** not just results.
1. Embrace **5 new KPIS.** Hard ones!
1. If the data doesn't help the **Visitor Experience**, Resident Happiness or Organizational Transformation then don't use it.
1. Proactively send stakeholders and lawmakers a **new report** with new new insights. Show them something they've never seen before.





**Emily Epley**  
Travel and Tourism Director

# Path To Here

## Project Goal:

### Identify Cleveland County Visitors with Actionable Data to Inform Tourism's Strategic Path Forward.

VISIT Cleveland County and the Tourism Advisory Council set a goal to engage a partner to provide measurable, quantifiable and actionable data to inform Travel and Tourism's strategic path forward. Data acquisition and application is the first of three phases which include:

- Data
- Messaging/Branding
- Website Design and Development

#### Data is the foundational piece for the strategic path forward.

Valid data will identify:

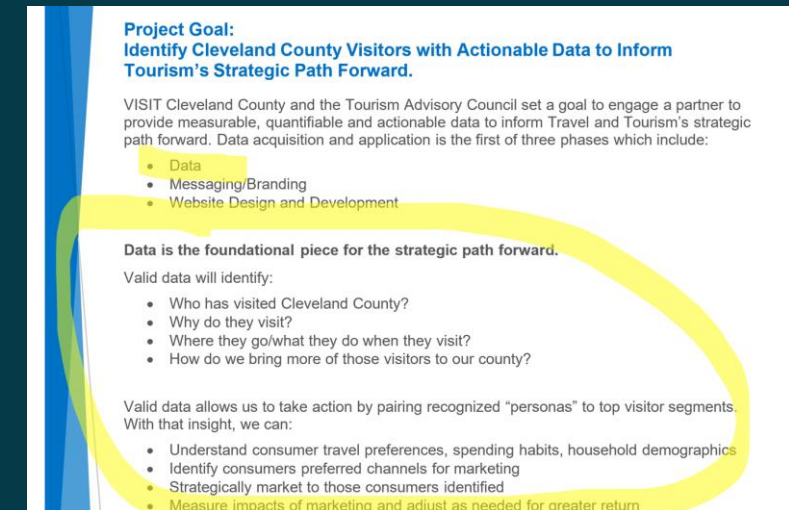
- Who has visited Cleveland County?
- Why do they visit?
- Where they go/what they do when they visit?
- How do we bring more of those visitors to our county?

Valid data allows us to take action by pairing recognized "personas" to top visitor segments. With that insight, we can:

- Understand consumer travel preferences, spending habits, household demographics
- Identify consumers preferred channels for marketing
- Strategically market to those consumers identified
- Measure impacts of marketing and adjust as needed for greater return

# Desired Outcomes For Using Data

- Identify and understand our visitor economy
- Apply information to make informed strategic decisions
- Teach and support our tourism partners to do the same
- Validate impacts of tourism to County leadership as a meaningful driver of economic impacts to greater \$\$ support.



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# Data Driven Decisions: Who are our Visitors?

Segmentation Portal | Mosaic USA | Core | Understand | Panels

Groups Types 0 050 051 052 053 054 055

051 Digitally Savy

Young singles who live digital-driven smaller city lifestyles

4.30% | 2.67%

Who We Are

Head of household age

25–30

437 | 50.6%

Type of property

Single family

112 | 88.8%

Household income

\$50,000–\$74,999

140 | 26.6%

Household size

1 person

157 | 73.8%

Home ownership

Unknown

204 | 26.0%

Age of children

7–9

87 | 9.6%

Channel Preference

TV

103

Envelope

82

Card

140

Speech bubble

165

@

20

Like

36

Technology adoption

Wizards

Key Features

- Ambitious
- Video gamers
- Single adults
- Eager to spend
- Music lovers
- Digitally savvy

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Homeowner  
Internet at home  
Gardening  
5+ people in household  
Lived here 25+ years  
Married with no kids  
Own portable DVD or Blu-ray player  
Travel to work by car alone  
Contribute to charities  
College education  
Homeowners' insurance  
Mid-range household income  
Age 51–65  
Lottery tickets  
Buy used car < 5 years old  
Domestic travel for vacation  
NFL on TV  
Facebook  
Male

Segmentation Portal | Mosaic USA | Core | Understand | Panels

Groups Types E E19 E20 E21

E20 No Place Like Home

Older, established multi-generational households in suburban areas

2.26% | 3.21%

Who We Are

Head of household age

51–65

180 | 49.2%

Type of property

Single family

124 | 98.2%

Household income

\$75,000–\$99,999

183 | 25.0%

Household size

5+ persons

326 | 23.5%

Home ownership

Homeowner

141 | 90.7%

Age of children

0–3

77 | 6.1%

Channel Preference

TV

44

Envelope

109

Card

12

Speech bubble

51

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49

Like

225

Technology adoption

Apprentices

Key Features

- Smart shoppers
- Multi-generational homes
- Tech apprentices
- Large households
- Social media fans
- Conservative values

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# What I'm Excited About

- Robust
- Unlimited POIs
- Pulls in greater % of devices
- Access to numerous data sources
- Integrated into a single tool
- Easy to navigate
- Easy to share information

# Visitor Origin

What are your top origin markets & how do they travel to your destination? ?

Source: Near

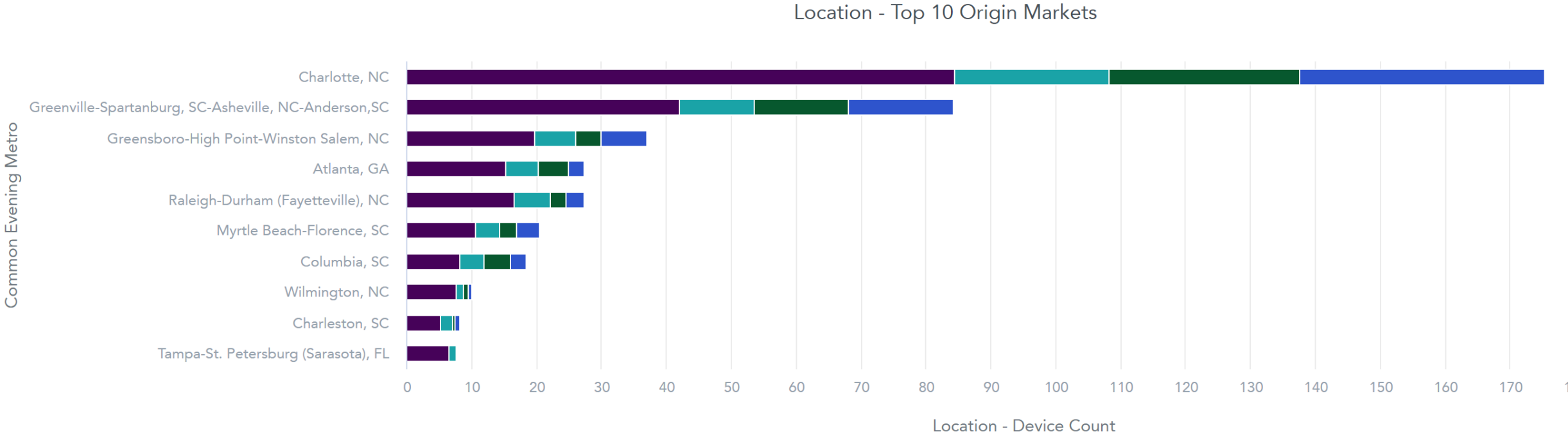
Trip Type:

Short Trip

Day Trip

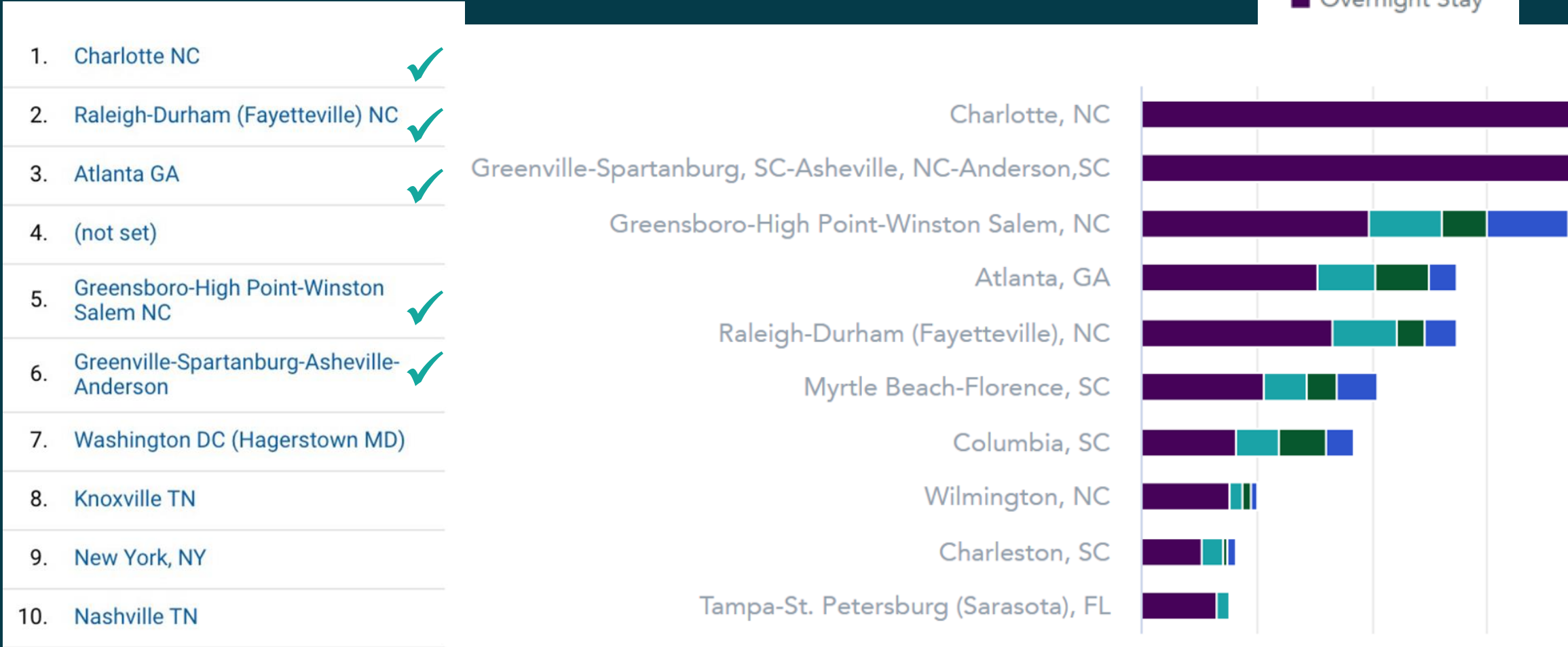
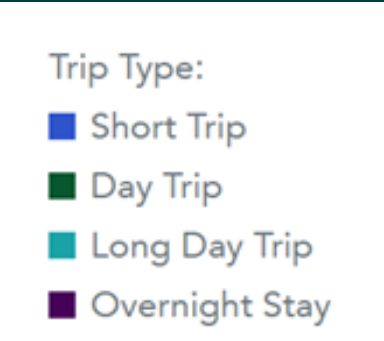
Long Day Trip

Overnight Stay





# VISITOR Origin



# Visitor FLOW - PPlaces

## 2b - Visitor Flow - Places

Save as new

...

Date range  
From 30 to 1 day ago

Place (POI) Region  
All

Place (POI) County  
All

Place (POI) Neighborhood  
All

Place (POI) City  
All

Place (POI) Category  
All

Place (POI) Type  
All

Place (POI) Name  
All

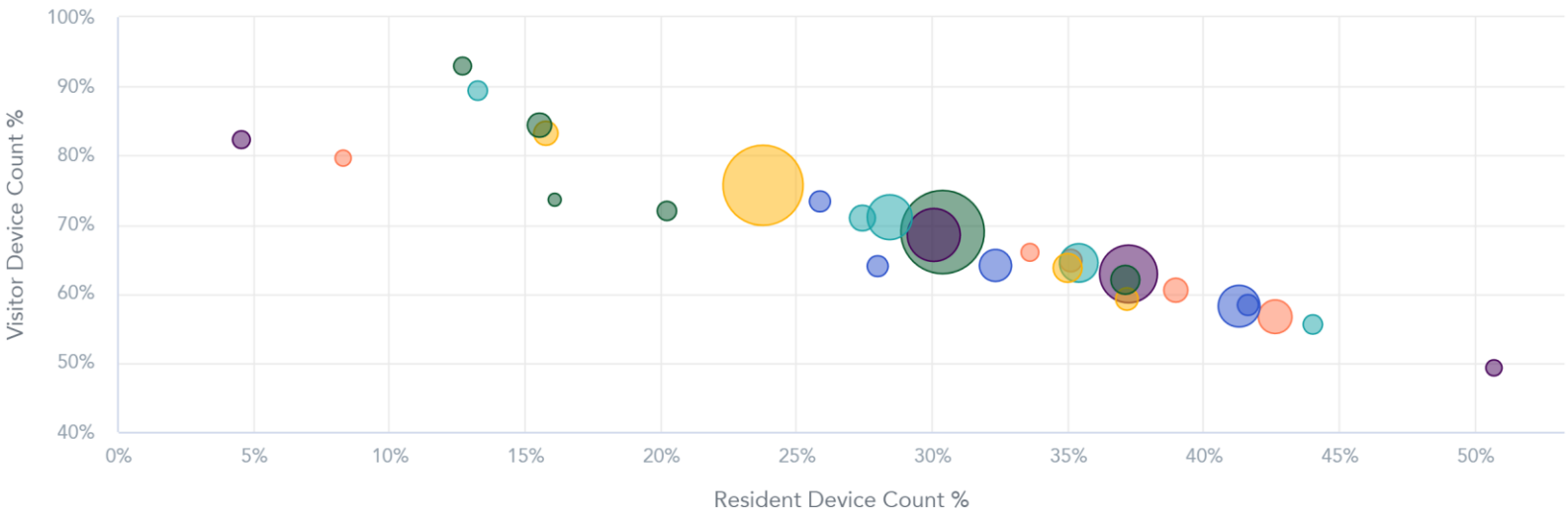
Show all

### What is the percentage of visitors and residents in your top primary places?

Source: Near, Tip: The size of the bubble indicates total visitor and resident device count. Note: This insight is not applicable to the Trip Type or Place (POI) Type filters above. Only Primary POIs are included in this insight for visibility.

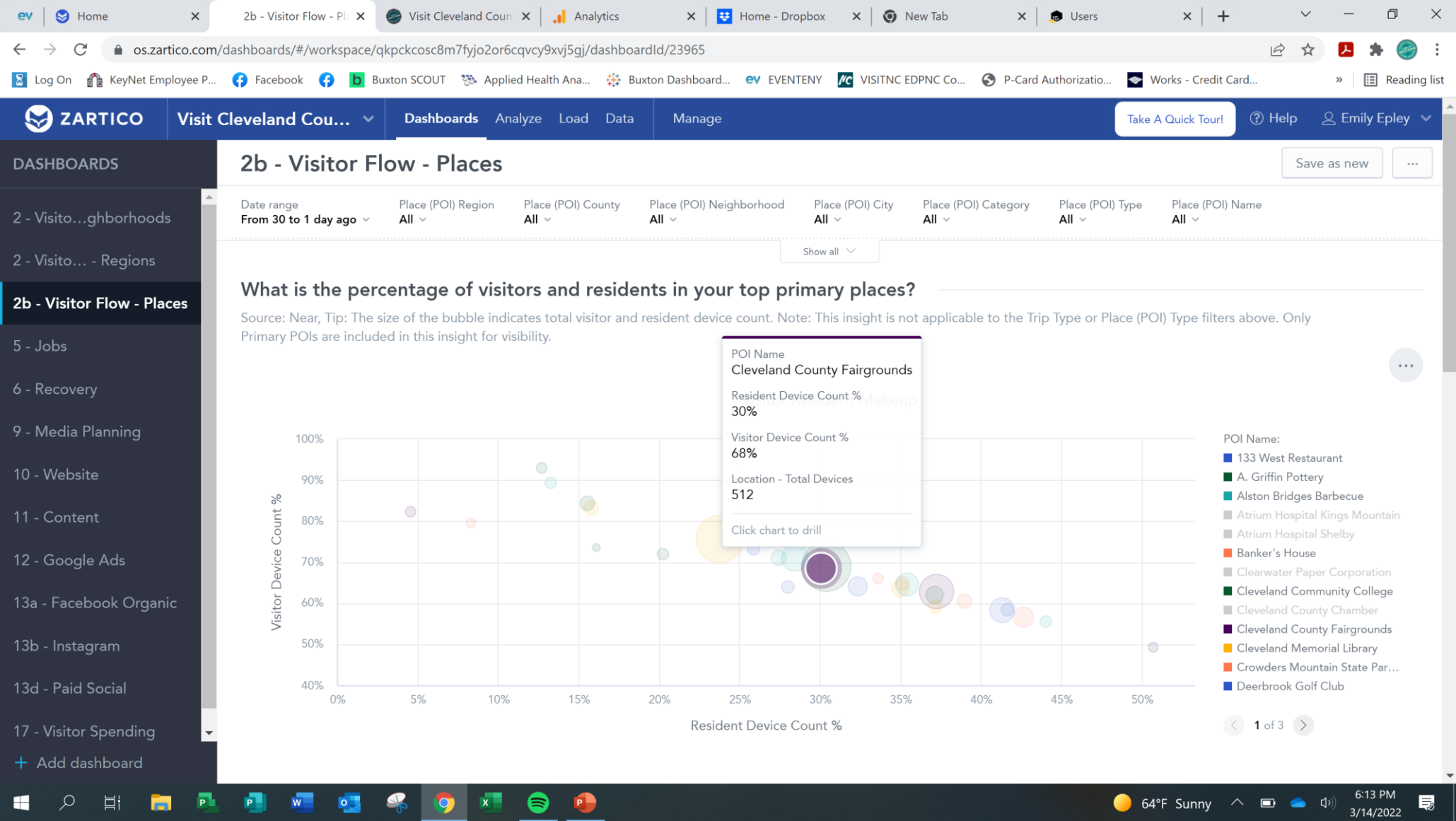
...

Visitor Resident Makeup



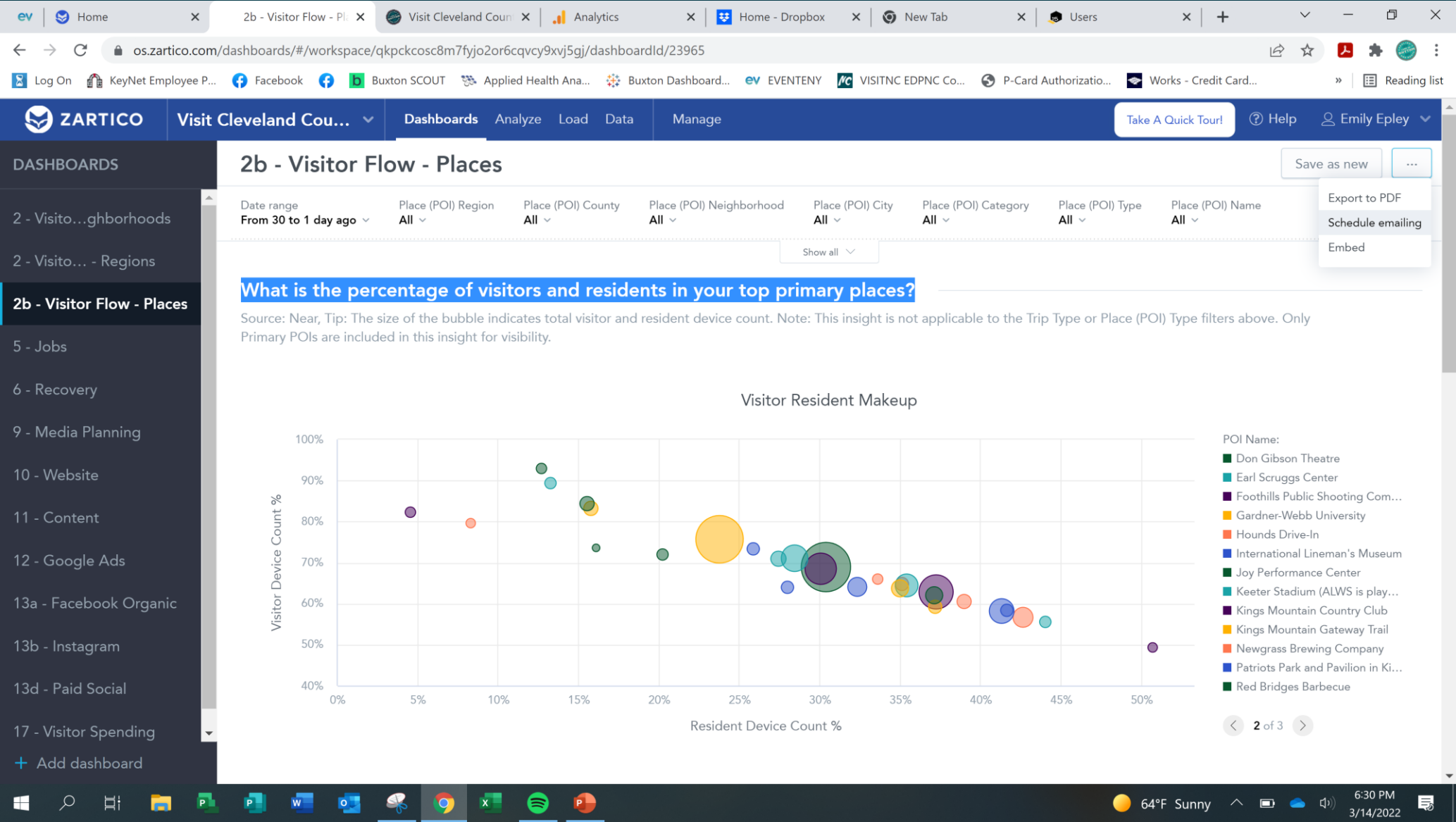
- POI Name:
- Don Gibson Theatre
  - Earl Scruggs Center
  - Foothills Public Shooting Com...
  - Gardner-Webb University
  - Hounds Drive-In
  - International Lineman's Museum
  - Joy Performance Center
  - Keeter Stadium (ALWS is play...
  - Kings Mountain Country Club
  - Kings Mountain Gateway Trail
  - Newgrass Brewing Company
  - Patriots Park and Pavilion in Ki...
  - Red Bridges Barbecue

# Visitor FLOW - PLaces

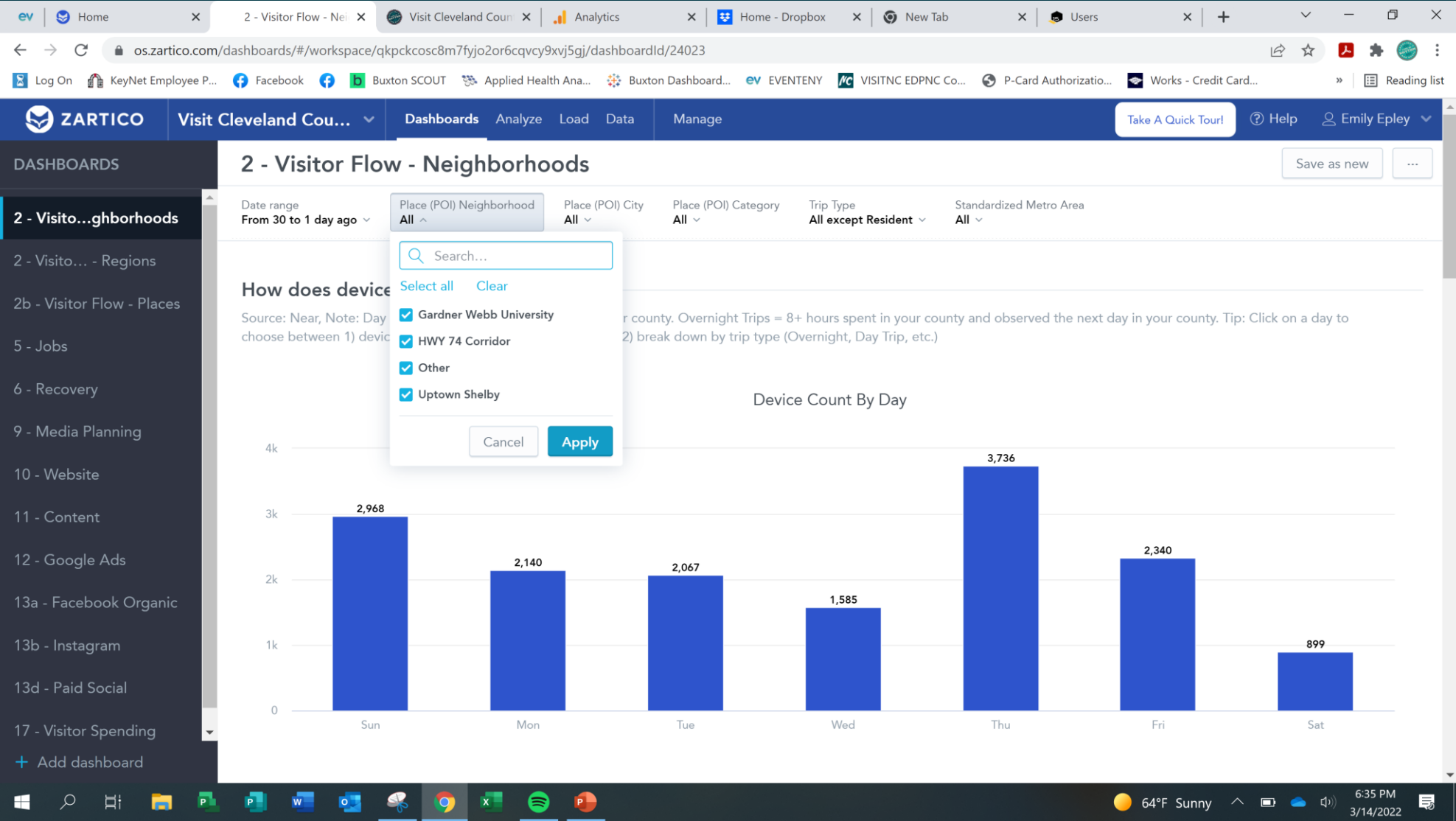




# Visitor FLOW - PLaces



# Visitor FLOW - Neighborhoods



# Visitor FLOW

ev | Home

2 - Visitor Flow - Nei

Visit Cleveland

os.zartico.com/dashboards/#/workspace/qkpcckosc8m7fj

Log On

KeyNet Employee P...

Facebook

Buxton SCOUT

ZARTICO

Visit Cleveland Cou...

Dashboards

DASHBOARDS

2 - Visito...ghborhoods

2 - Visito... - Regions

2b - Visitor Flow - Places

5 - Jobs

6 - Recovery

9 - Media Planning

10 - Website

11 - Content

12 - Google Ads

13a - Facebook Organic

13b - Instagram

13d - Paid Social

17 - Visitor Spending

+ Add dashboard

2 - Visitor Flow - Neigh

Date range

From 30 to 1 day ago

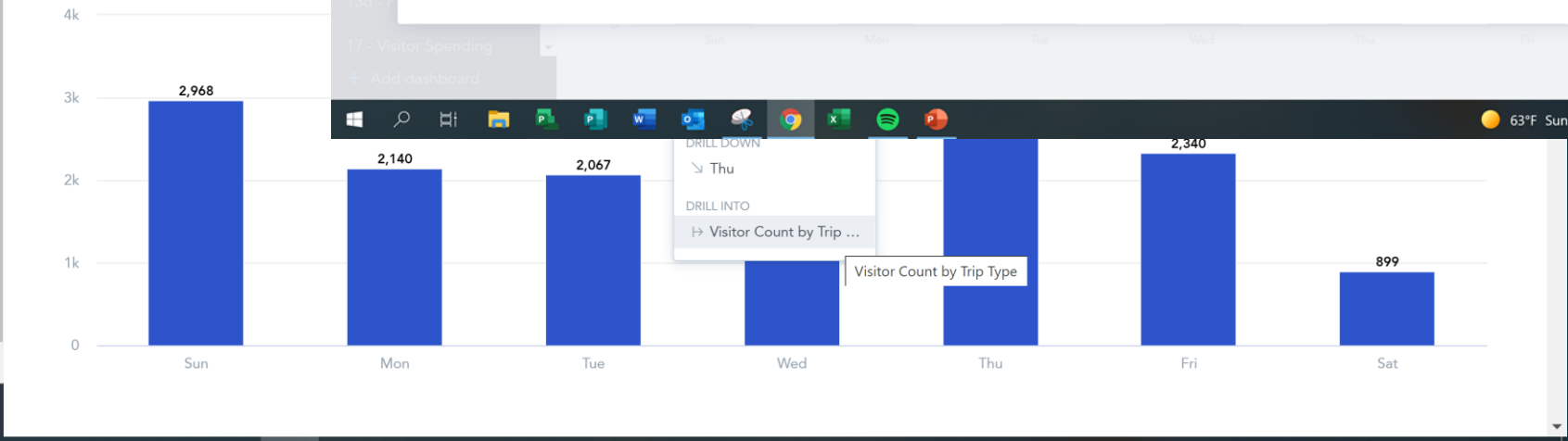
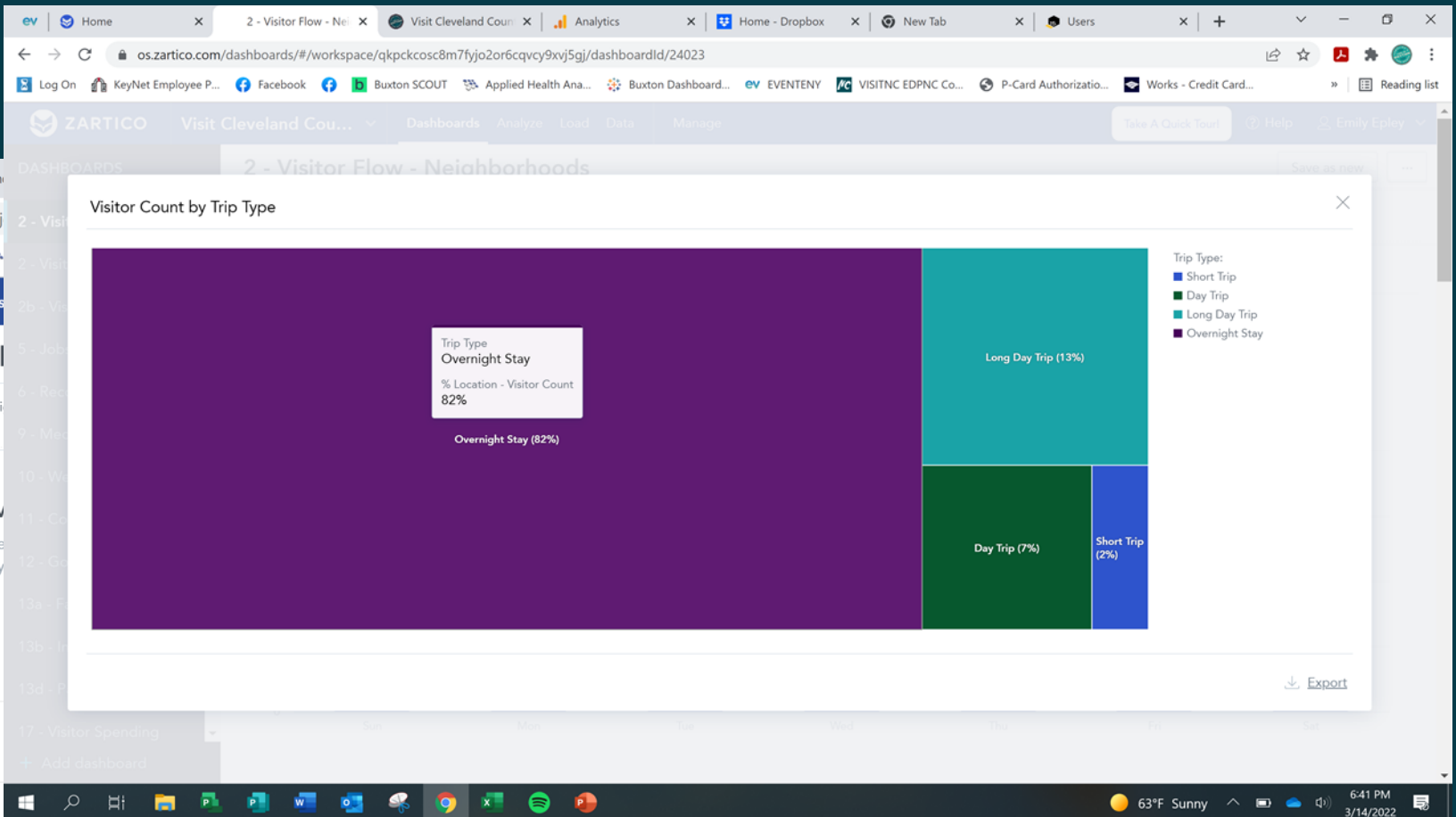
Place (POL) Nei

All

How does device volume v

Source: Near, Note: Day Trips = Between

choose between 1) device count by day





M

Mon 3/14/2022 7:01 PM

monathefox@zartico.com

[CCSPAM (SR)] - 2 - Visitor Flow - Neighborhoods - 03-14-2022

To 

✔ Emily Epley

i

Click here to download pictures. To help protect your privacy, Outlook prevented automatic download of some pictures in this message.

^

 PDF

2 - Visitor Flow - Neighborhoods 03-14-2022.pdf

539 KB

▼

 Open PDFs in Adobe Acrobat

✕

2 - Visitor Flow - Neighborhoods

Hello, Your scheduled email is ready. You can download the dashboard in attachments.

Right-click or tap and hold here to download pictures.

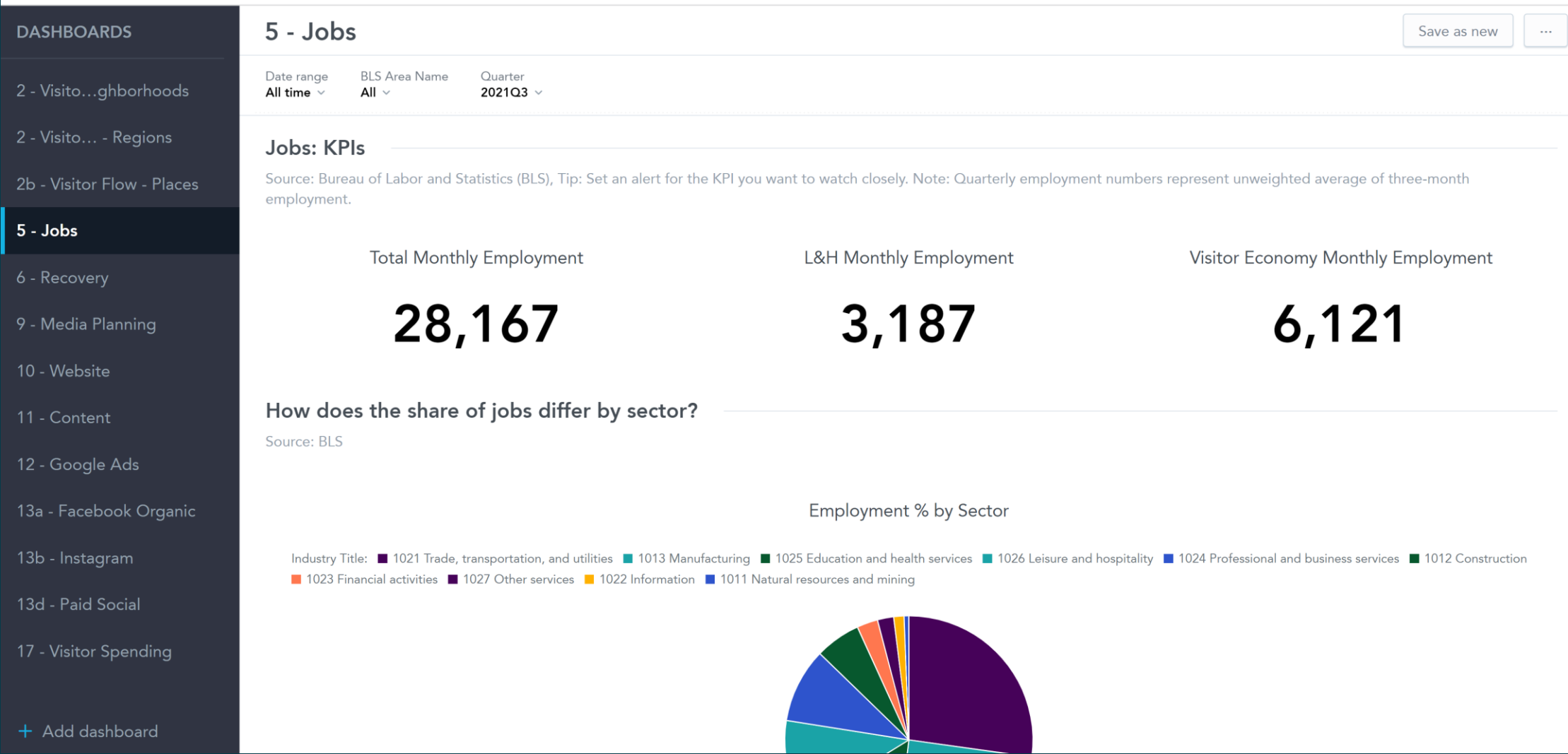
Visit the interactive version of the dashboard in [Visit Cleveland County NC](#).

Unsubscribe

for Cleve

3:04 PM

# Understanding the Visitor Economy





**Emily Epley**  
Travel and Tourism Director



# Using Data to Elevate Intelligence

Nick Breedlove

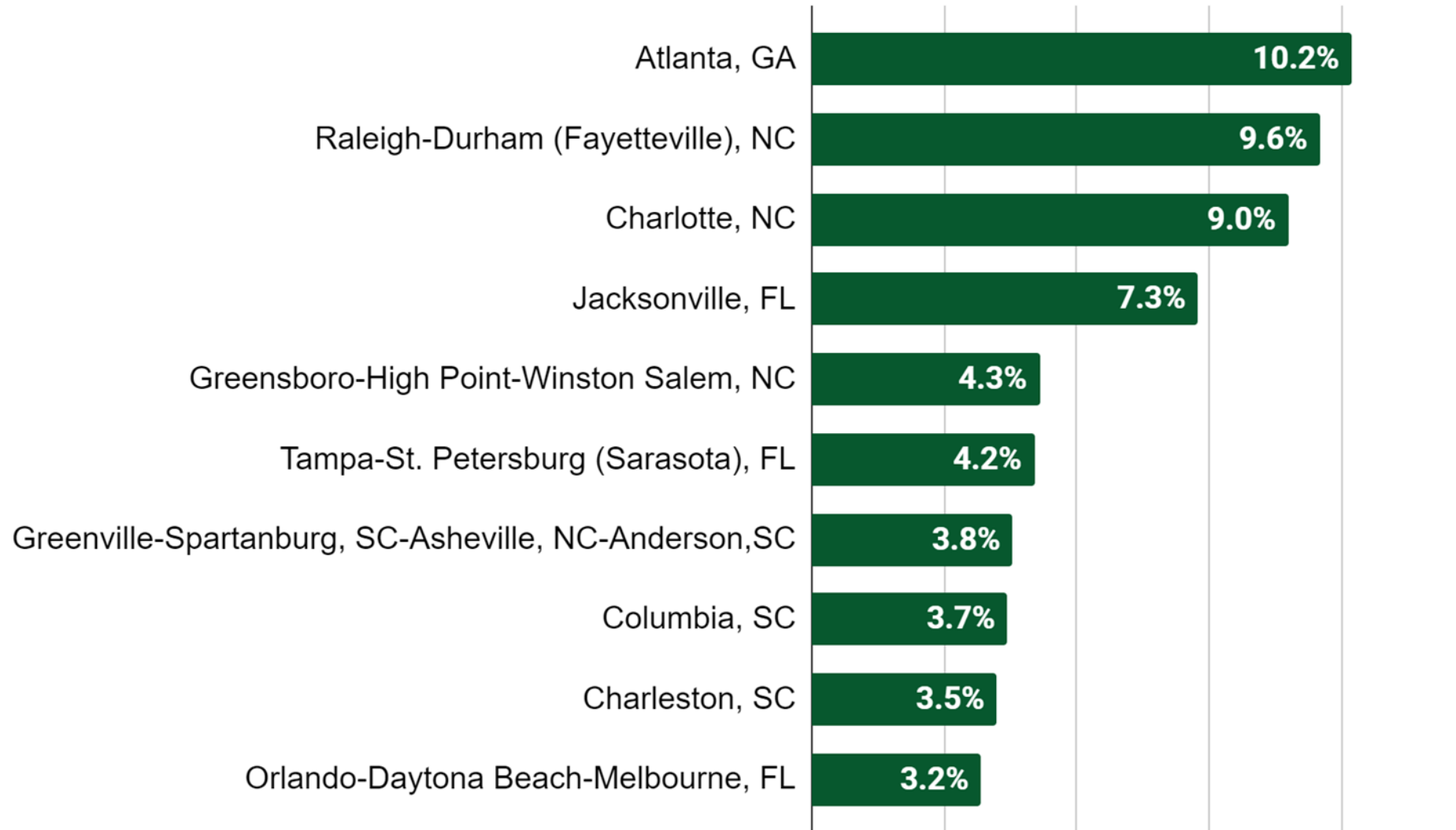
Executive Director, Jackson County NC TDA

# Top 10 Origin Markets: 2019 vs 2021

	October 2019	% of Total	October 2021	% of Total	Trends
1.	Charlotte, NC	12.9%	Greenville-Spartanburg, SC-Asheville, NC-Anderson, SC	13.1%	<b>Greenville DMA moves to #1</b>
2.	Atlanta, GA	12.4%	Charlotte, NC	12.1%	
3.	Greenville-Spartanburg, SC-Asheville, NC-Anderson, SC	12.0%	Atlanta, GA	10.9%	
4.	Raleigh-Durham (Fayetteville), NC	8.3%	Raleigh-Durham (Fayetteville), NC	5.5%	<b>No change to the middle of the pack</b>
5.	Greensboro-High Point-Winston Salem, NC	4.8%	Greensboro-High Point-Winston Salem, NC	4.9%	
6.	Tampa-St. Petersburg (Sarasota), FL	4.0%	Tampa-St. Petersburg (Sarasota), FL	4.2%	
7.	Orlando-Daytona Beach-Melbourne, FL	3.2%	Chattanooga, TN	3.4%	<b>Chattanooga newly in top 10 this year. Was #14 in 2019.</b>
8.	Jacksonville, FL	2.4%	Orlando-Daytona Beach-Melbourne, FL	3.2%	
9.	Charleston, SC	2.0%	Knoxville, TN	2.5%	
10.	Knoxville, TN	1.9%	Jacksonville, FL	2.0%	
	<b>Total</b>	<b>63.9%</b>	<b>Total</b>	<b>61.8%</b>	

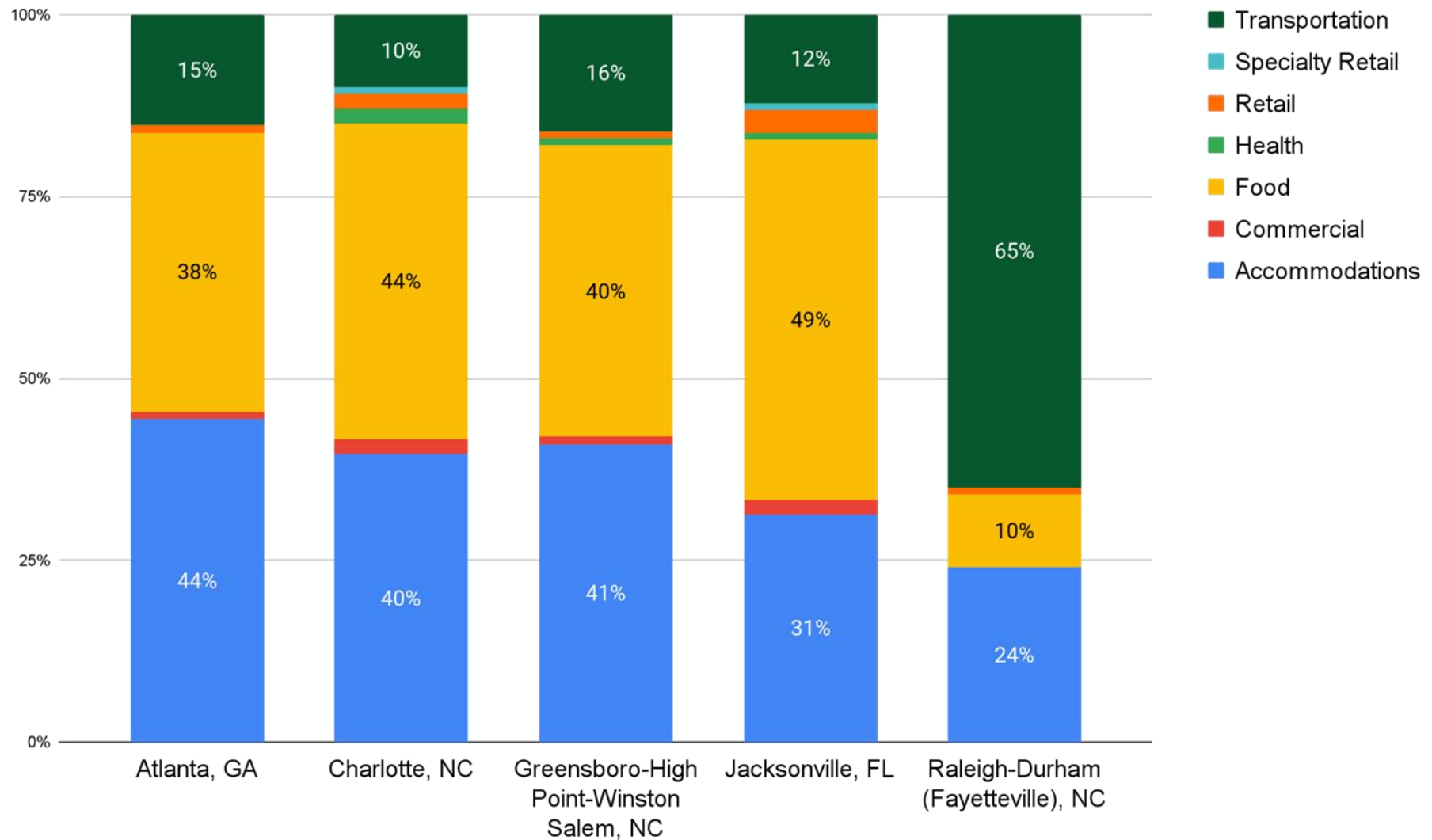


# While Raleigh Was #4 Visitor Market They're the #2 Spender



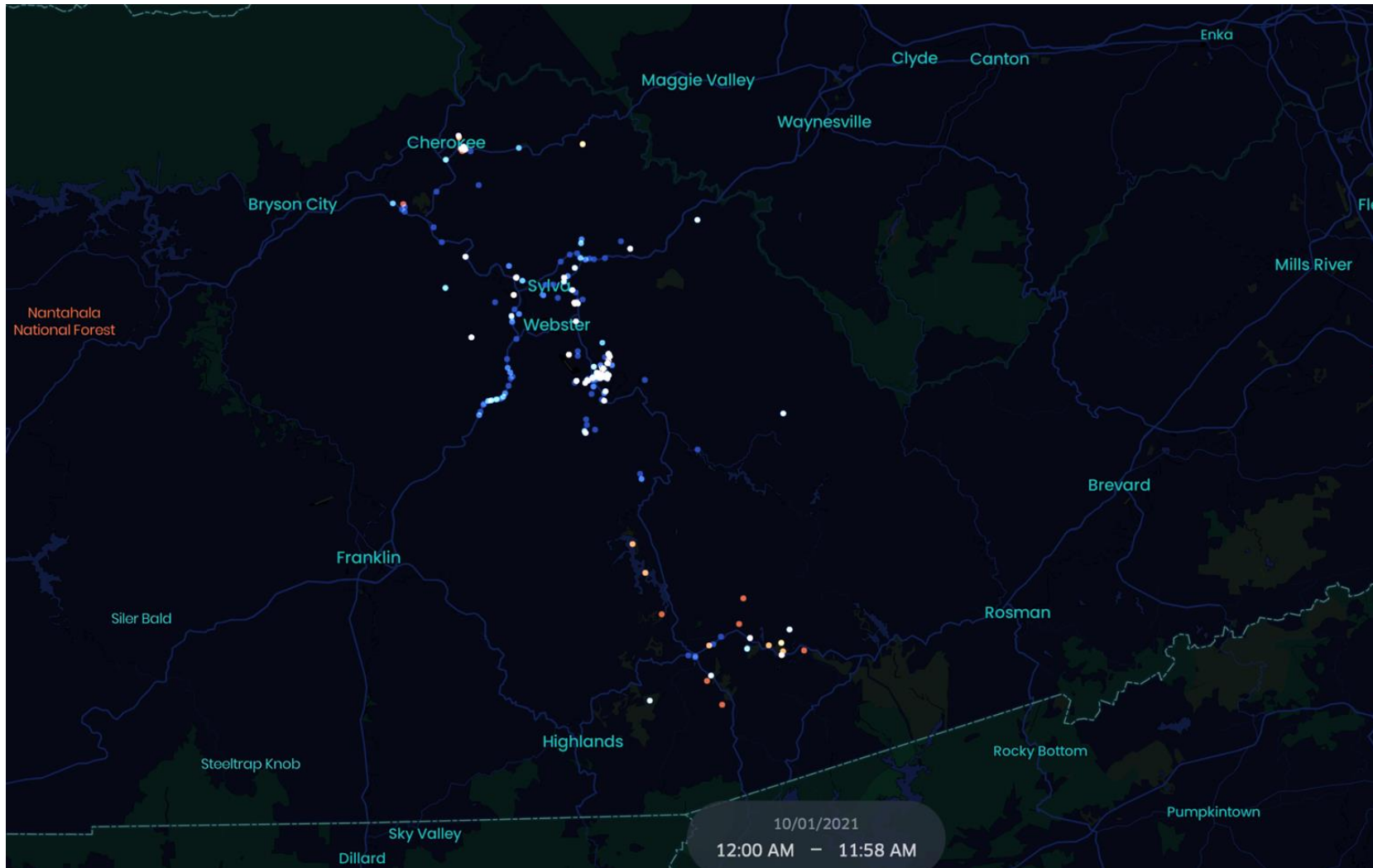


# Raleigh Spent a Significant Amount on Transportation



# October 2021 Visitation

Blue dots are in-state visitors. Orange are out of state. [Link](#)



# Using Data to Elevate Intelligence

Visit NC 365  
March 21, 2022





# The Challenge

Leveraging Data to Navigate Recovery

## Events Sector Disappeared

Historically NHOF hosts 300+ events annually, and event volume dropped by nearly 90%.

## Group Education Went Virtual

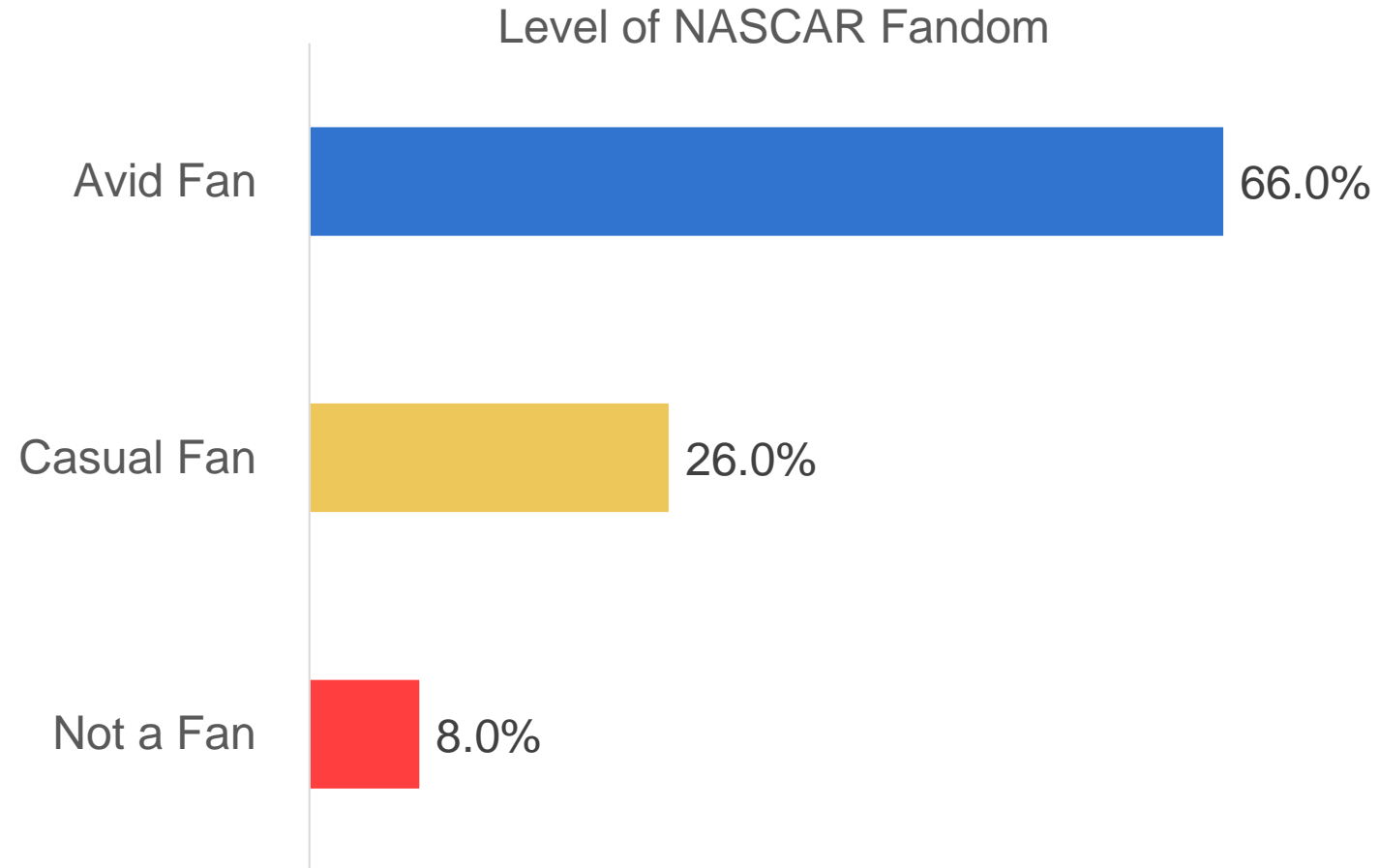
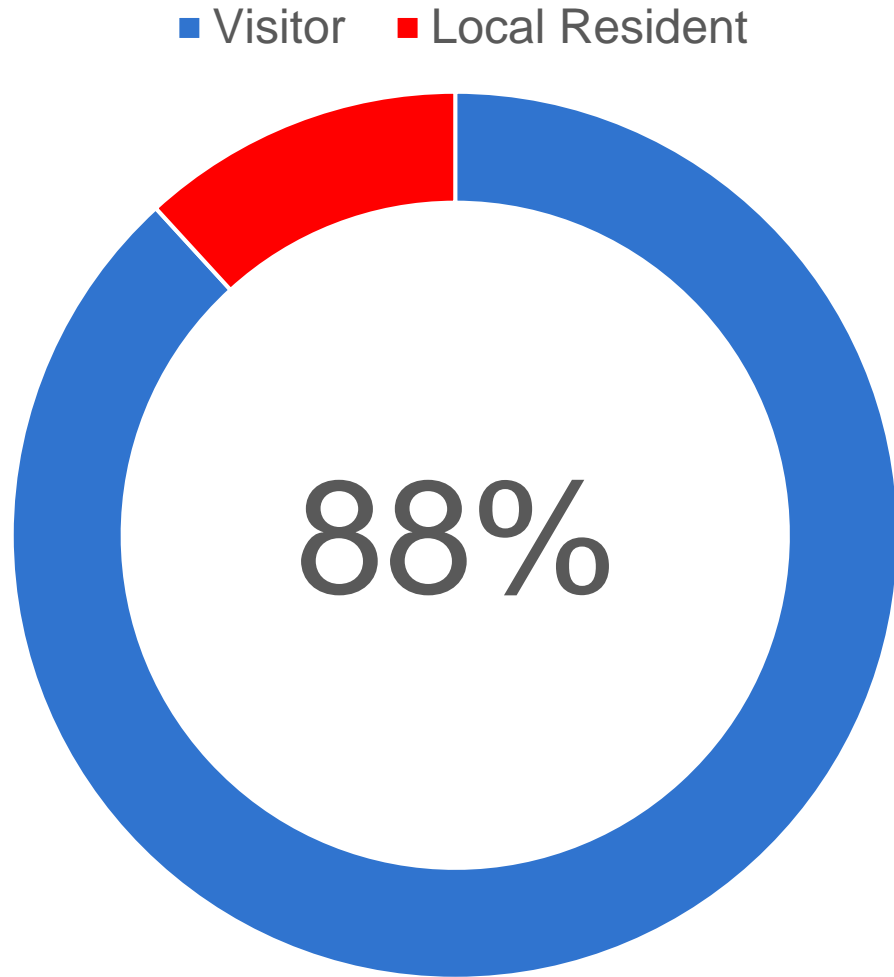
Traditional school groups and corporate team builds were largely remote.

## GA Resembled Leisure Travel

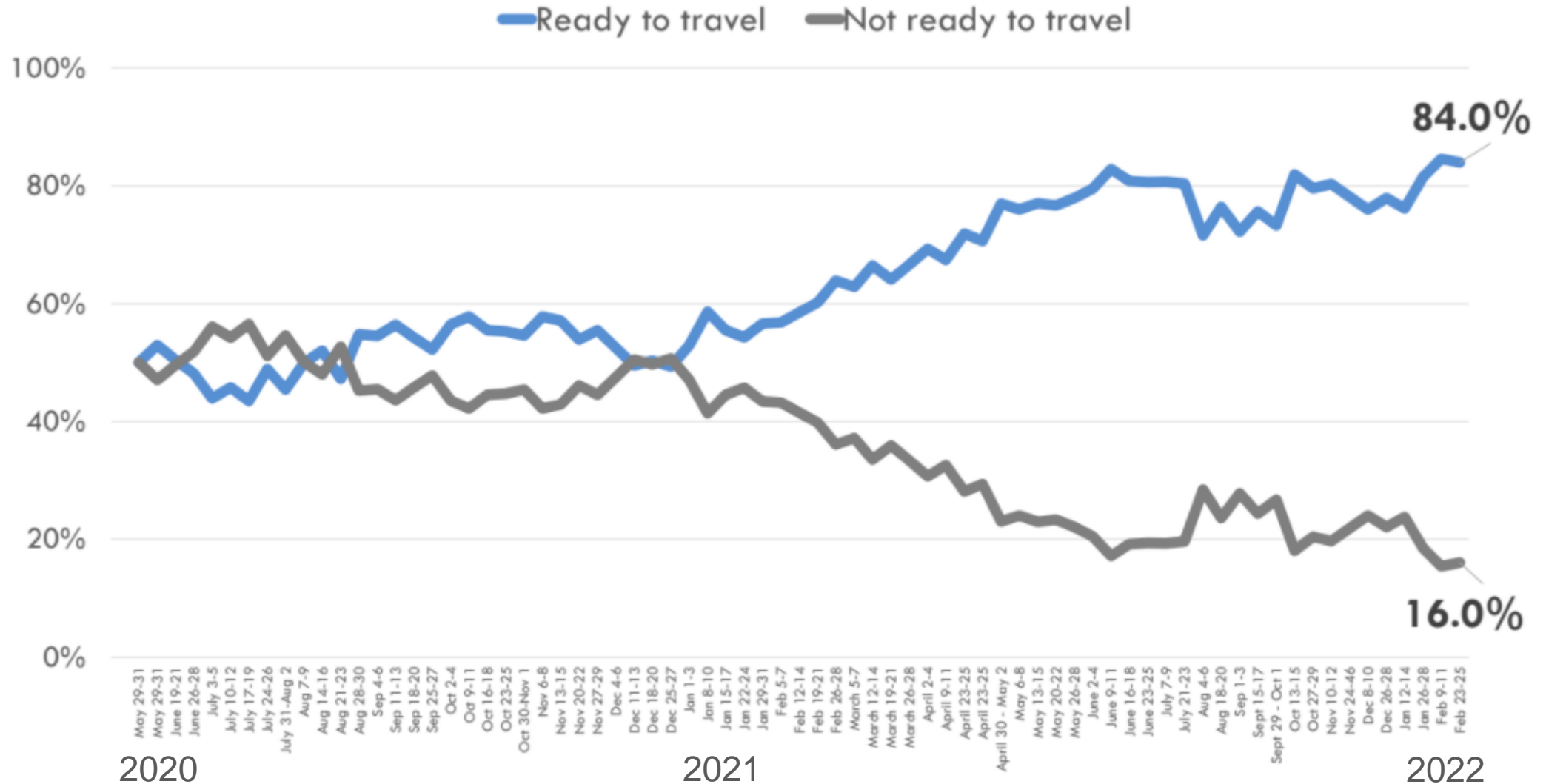
Nearly 9 in 10 attendees have historically traveled at least 50 miles from Charlotte



# GA Attendance Historically Driven by Avid Out-of-towners



# Leisure Travel Had Fluctuated with COVID Concerns

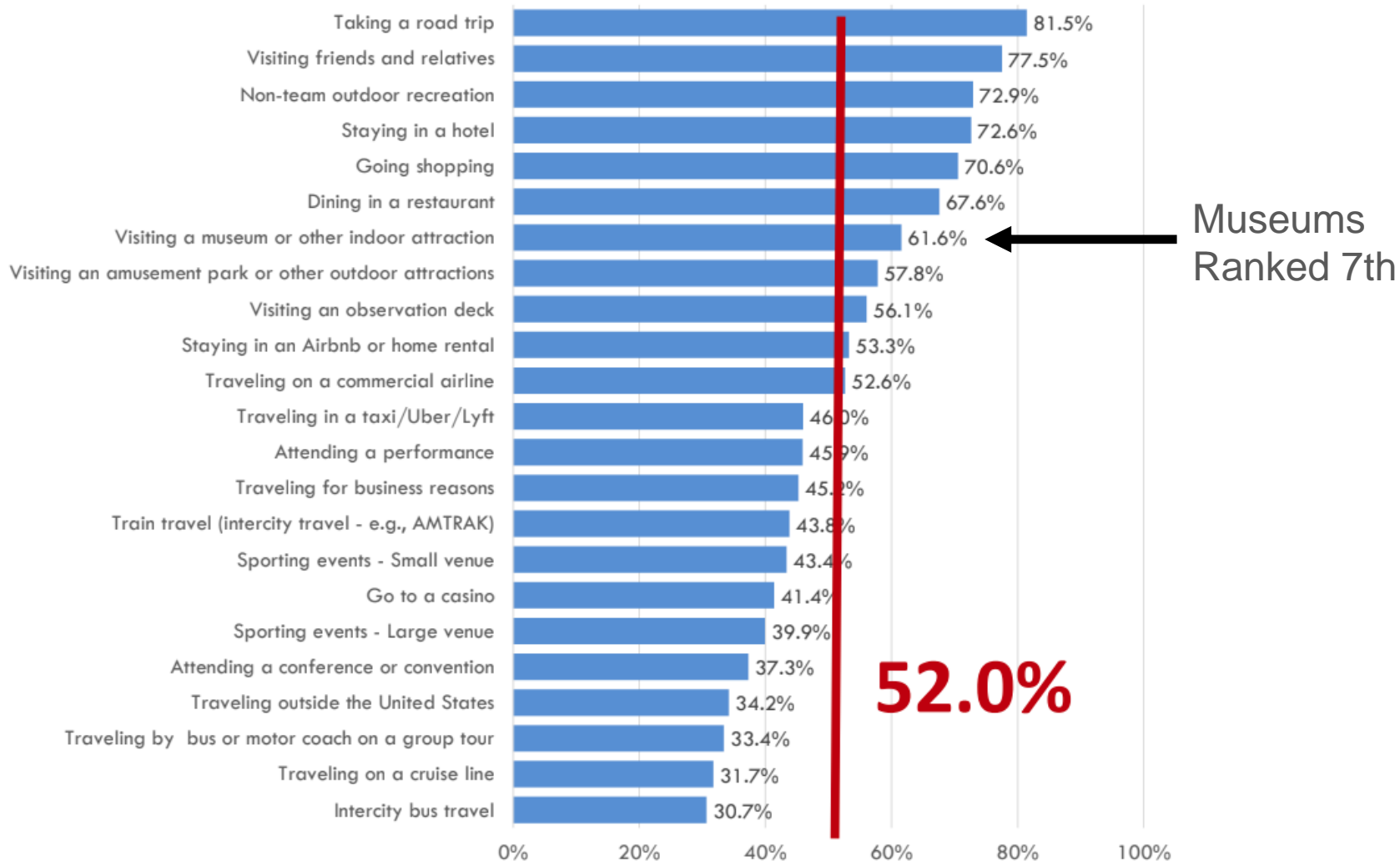


Source: Destination Analysts, Coronavirus Traveler Sentiment Index, Mar. 1, 2022



# Perception of Safety Had Grown for Museums

**Top 2 Box Score—% Selecting “Somewhat safe” or “Very safe”**



## Perception of Safety Trend % Somewhat Unsafe and % Very Unsafe

Jan. 25, 2021: 51.2%

Apr. 26, 2021: 29.4%

Jun. 29, 2021: 17.6%

## % Somewhat Safe and % Very Safe

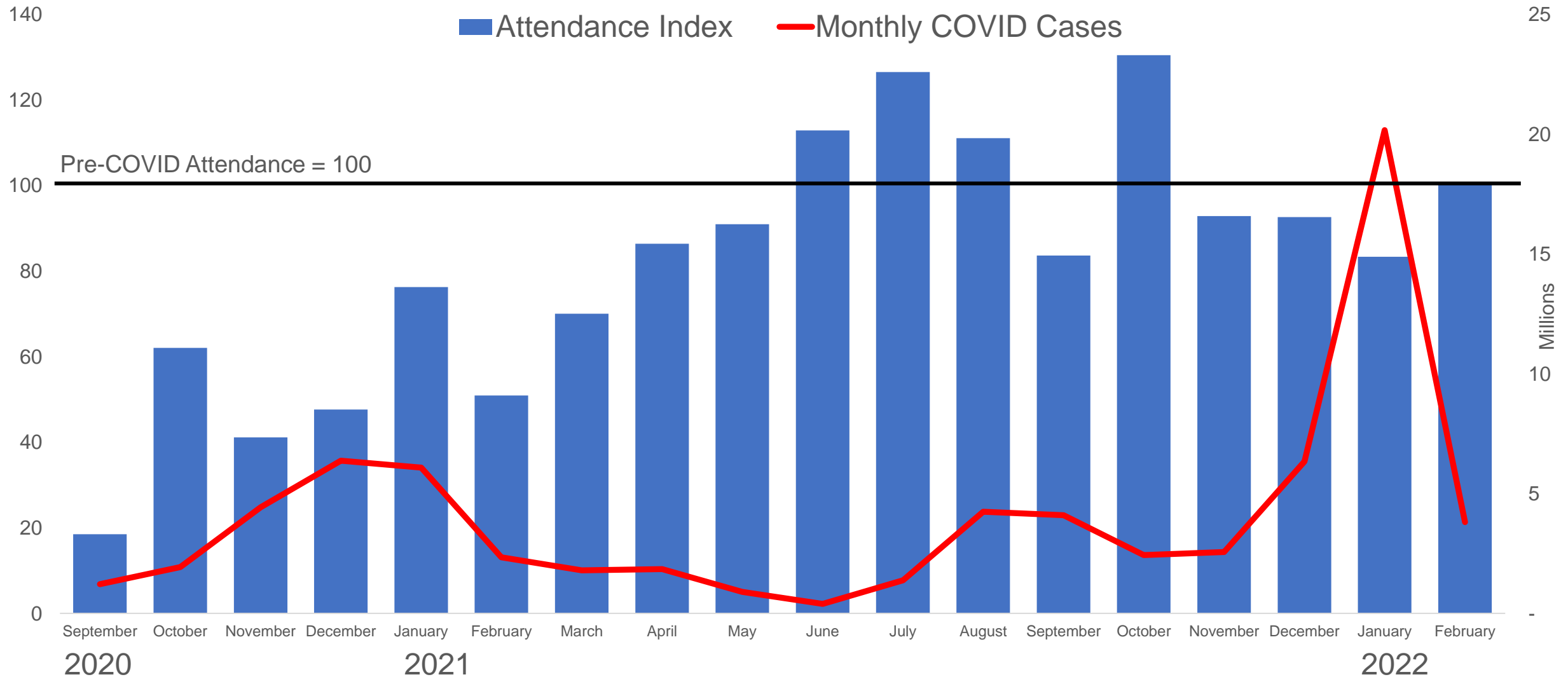
Sep. 7, 2021: 44.4%

Nov. 1, 2021: 53.0%

Dec. 14, 2021: 52.5%

Mar. 1, 2022: 61.6%

# Attendance Trends Closely Followed COVID Trends



Source: NHOF, Daily Operating Attendance, CDC, New Daily Cases



Media Efforts

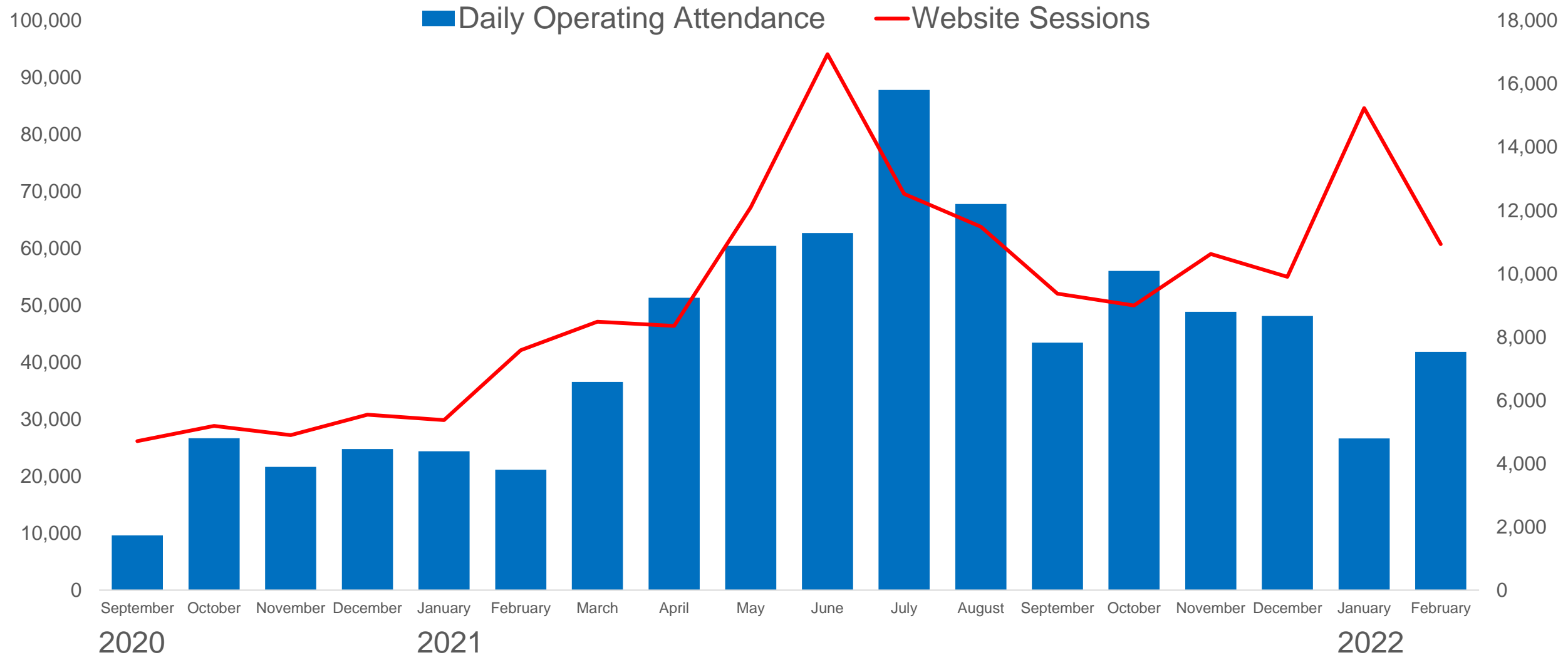
Website Visitation

Attendance

Rather than assume that our success was a product or solely dependent on the current COVID environment, we needed to try and connect the dots between previously disparate data systems to inform and align collaborative teams.

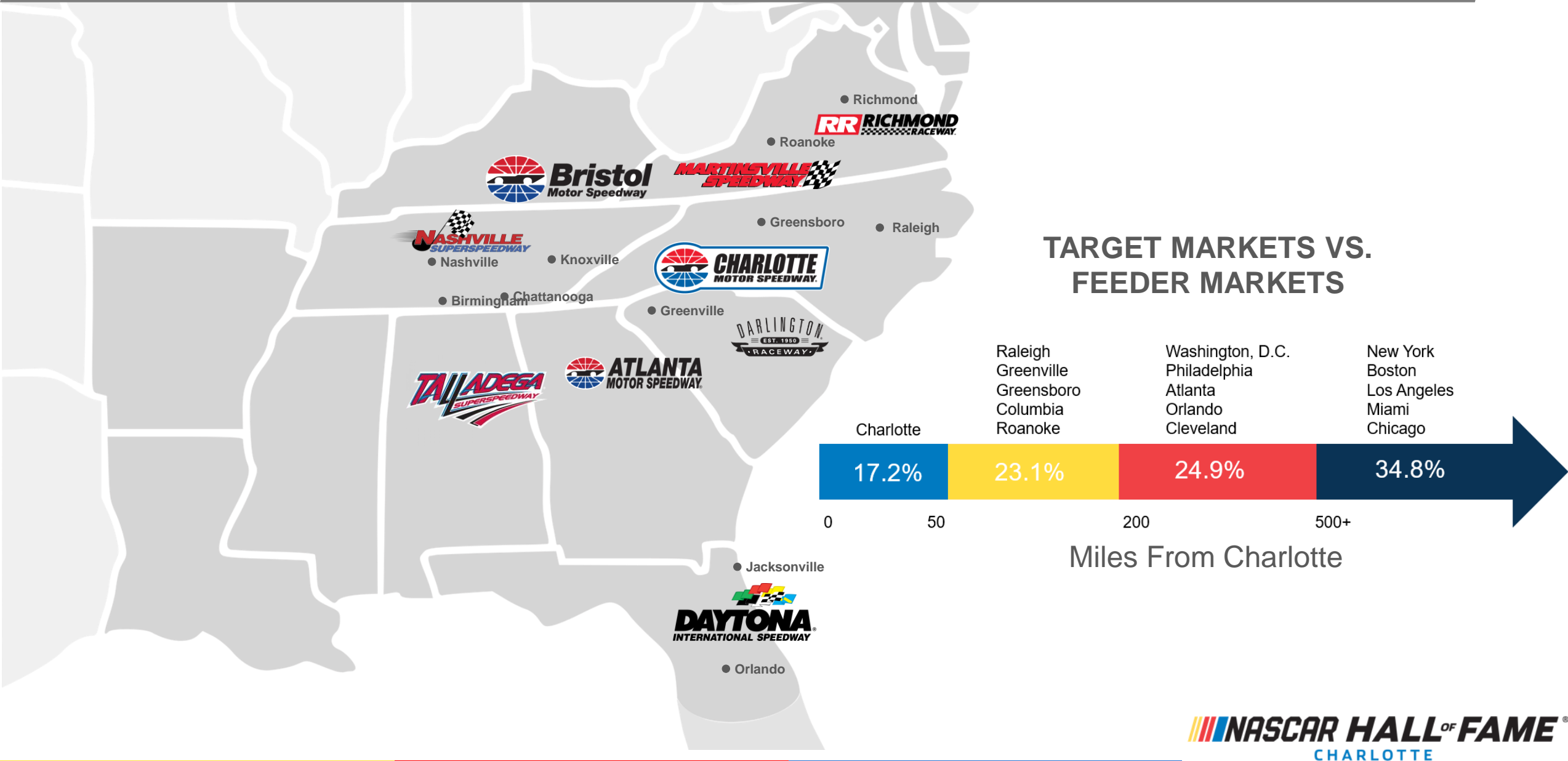


# Website Has Been Strong Indicator of Future Attendance

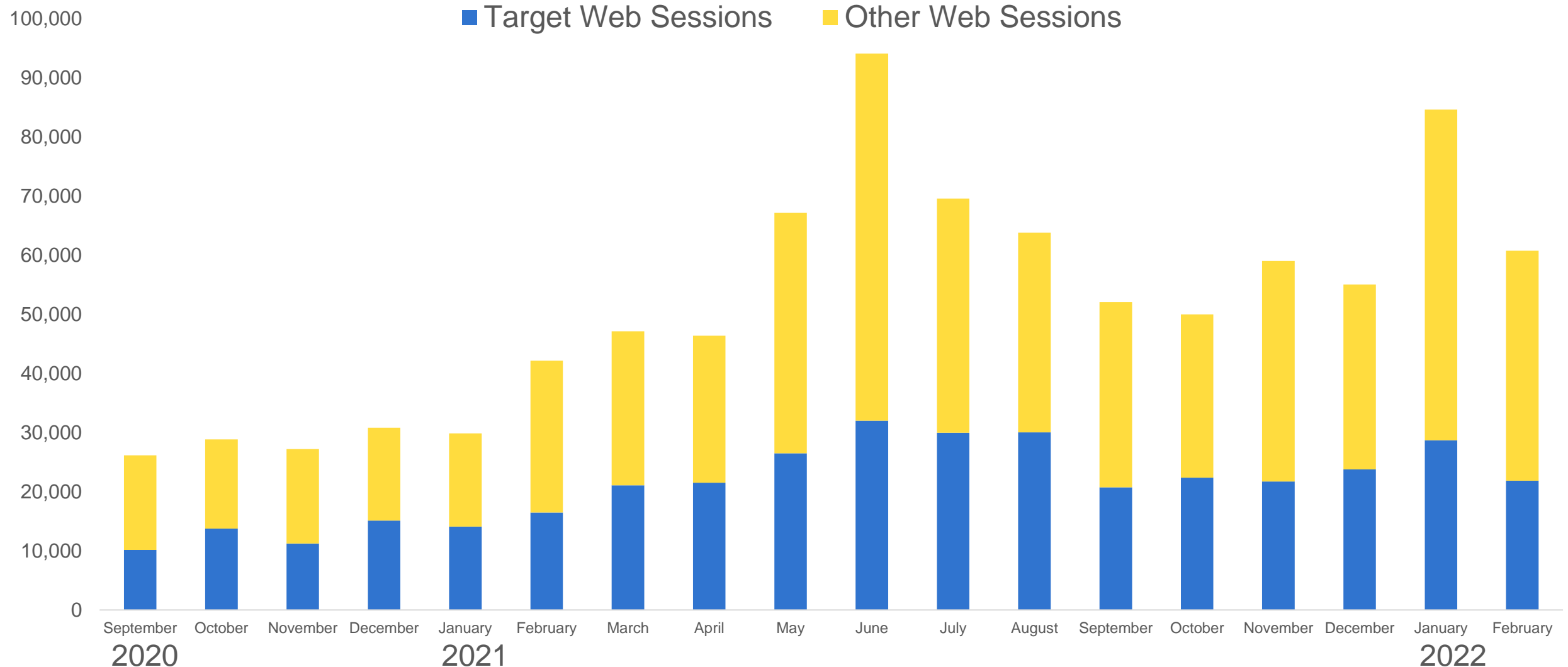


Source: NHOF, Daily Operating Attendance, Google Analytics, nascarhall.com Website Sessions

# Media Strategy to Target Avid Fans, Leverage Proximity



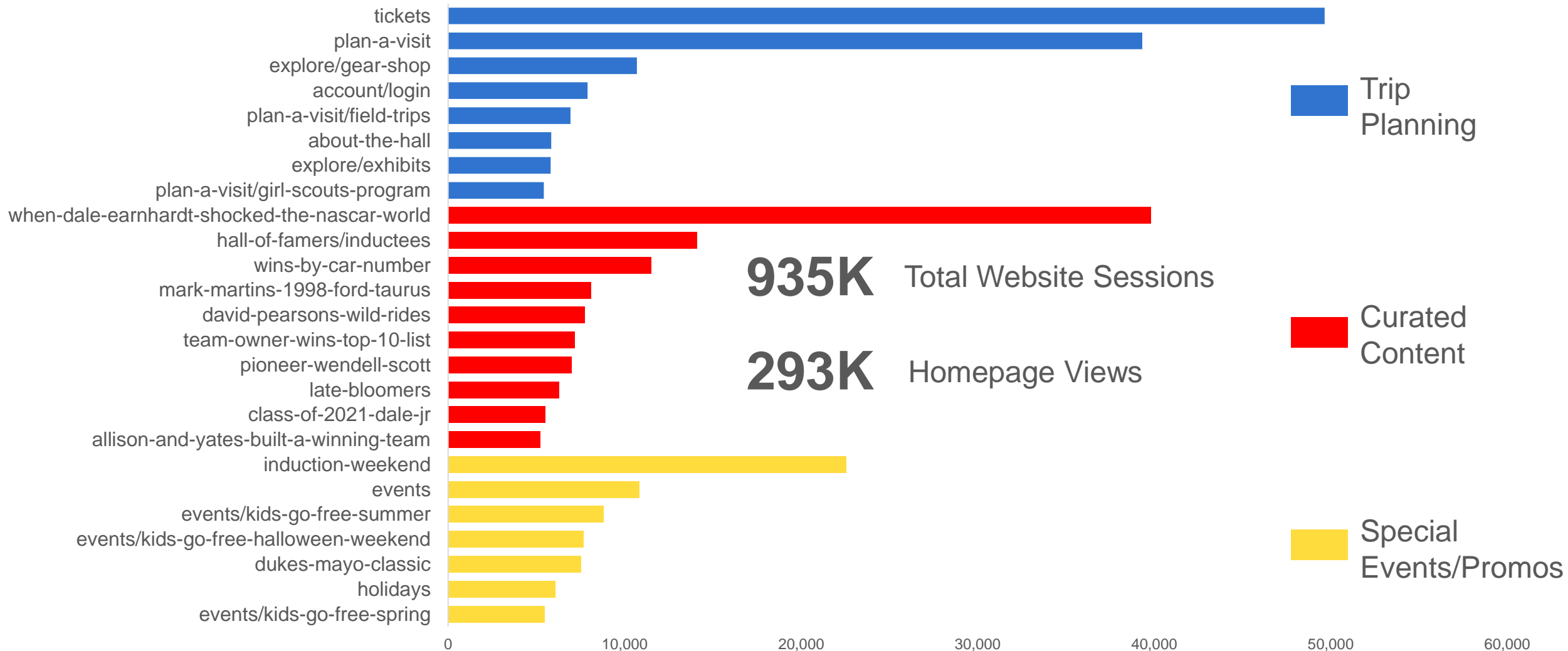
# Saw Target Markets Drive 41% of Total Website Visitation



Source: Google Analytics, [nascarhall.com](https://nascarhall.com)

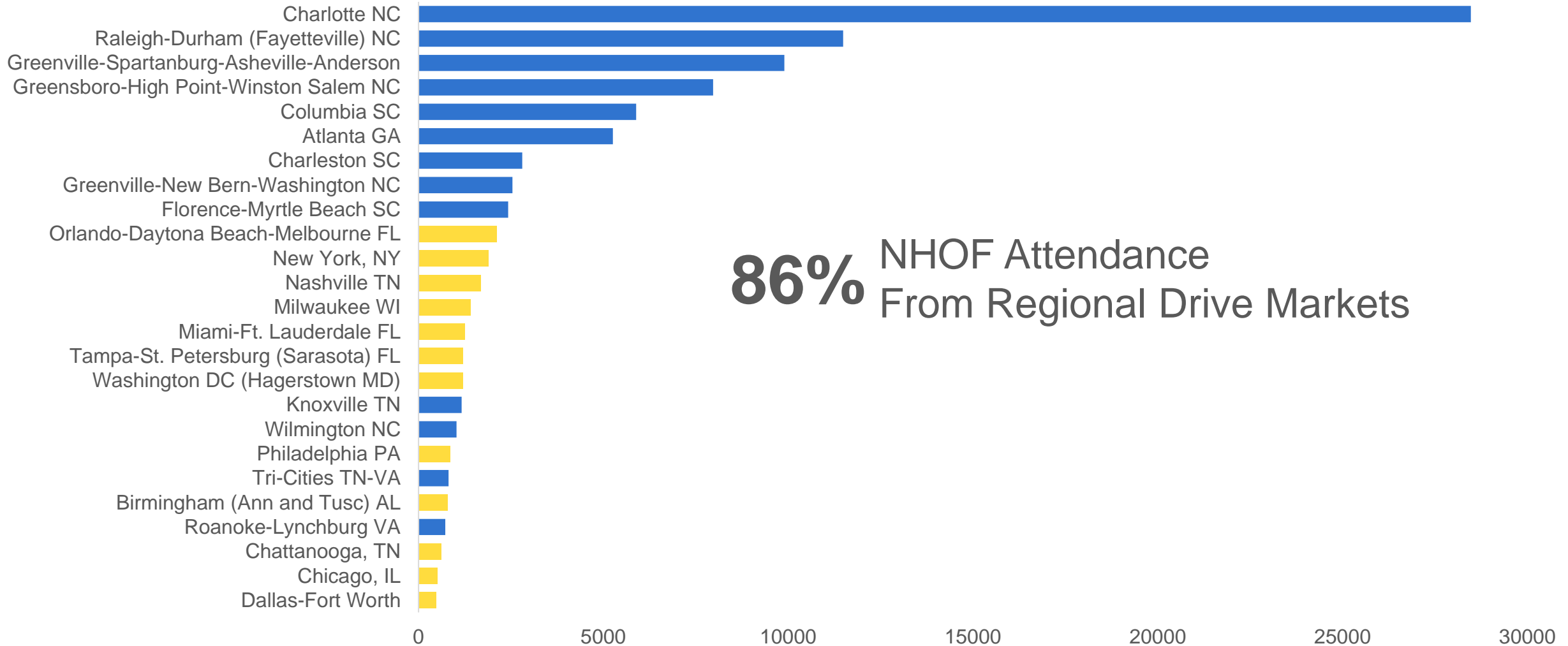


# Web Visitors Had Three Primary Uses of nascarhall.com



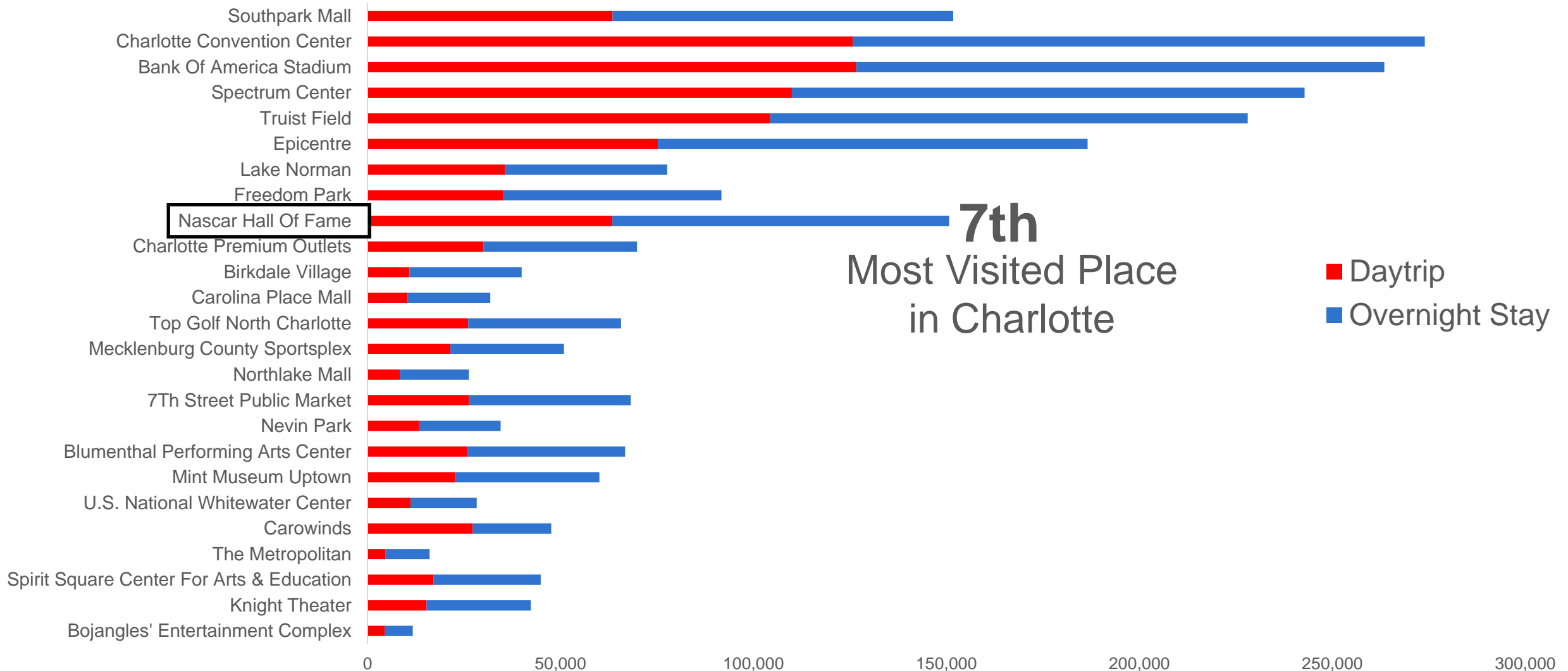
Source: Google Analytics, nascarhall.com, Page Sessions

# NHOF Visitor Markets Resemble Advertising/Website



Source: Near, Visitor Devices, Home Origin Market

# NHOF Boosted Tourism Recovery Through Leisure Travel

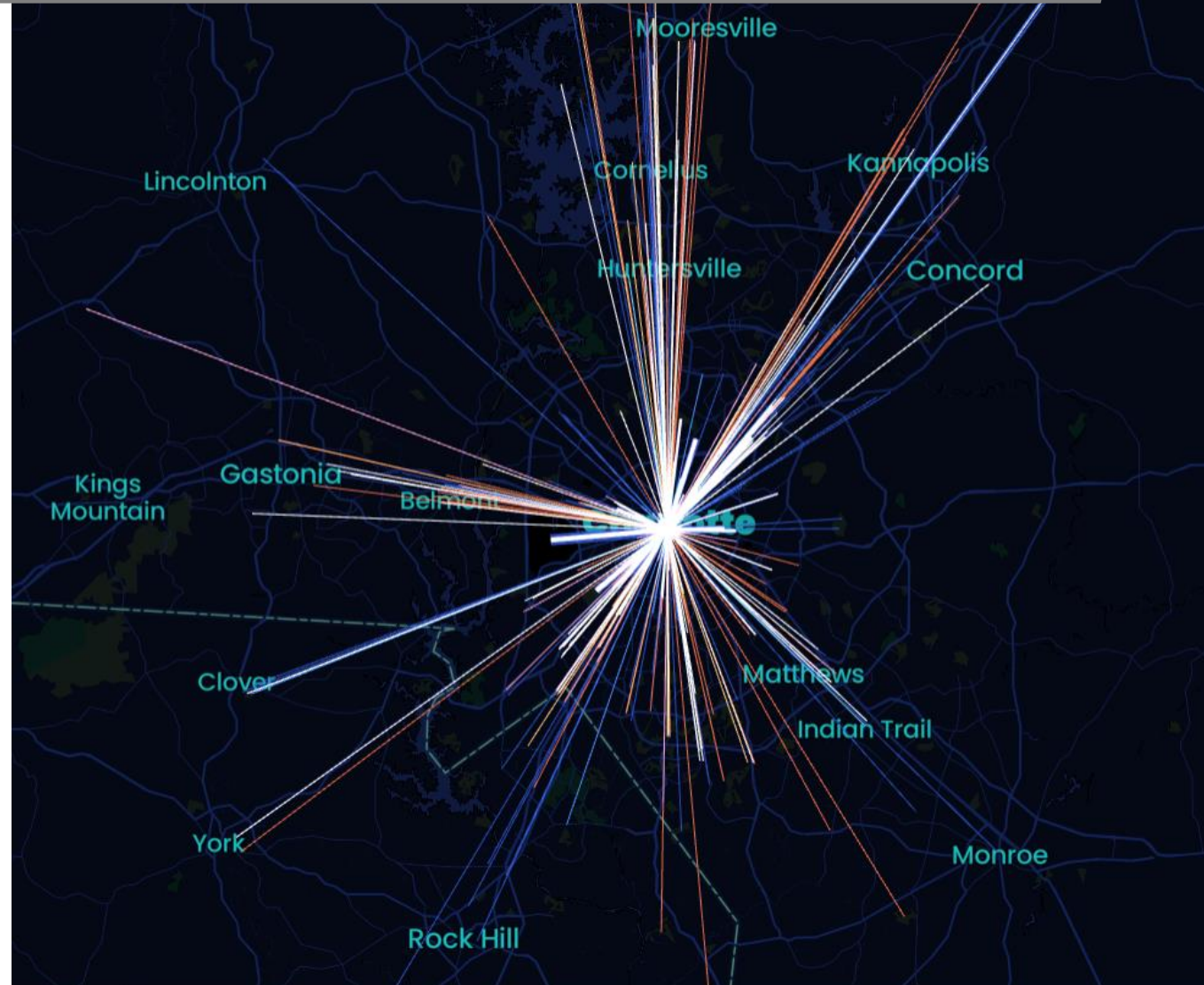
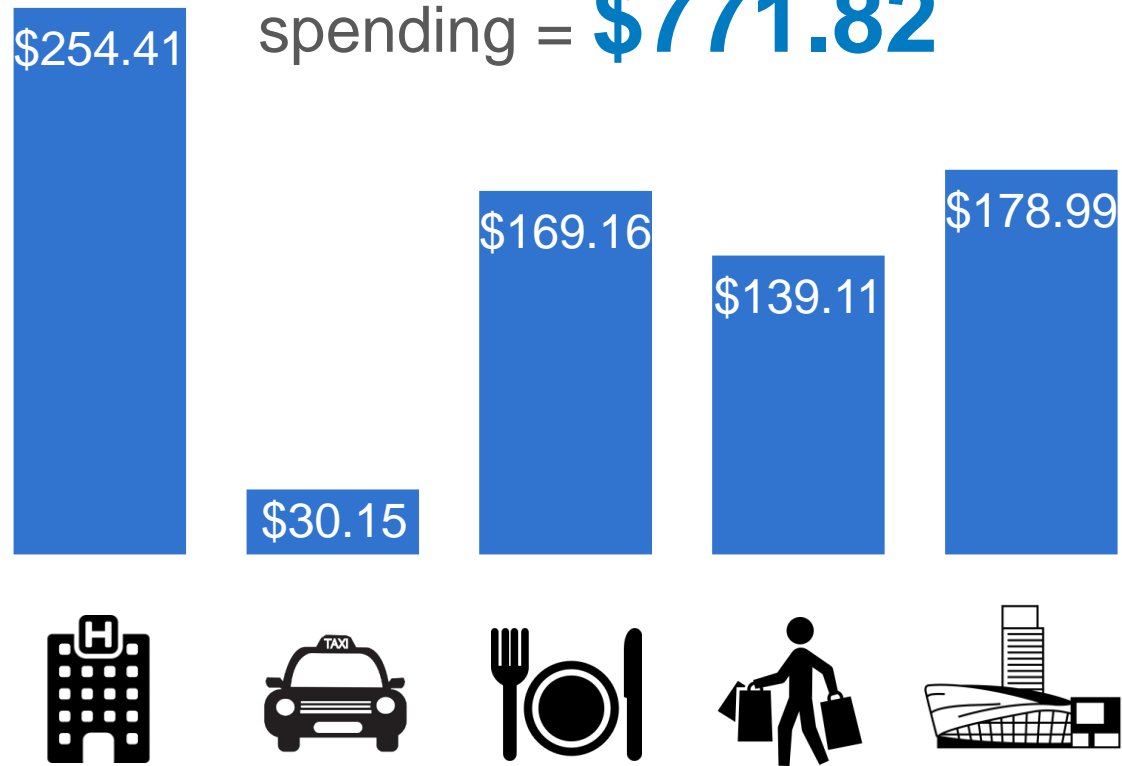


Source: Near, Visitor Devices Count



# NHOF Visitors Generate Broader Economic Impact

Average per party trip  
spending = **\$771.82**



# THANK YOU





# USING DATA TO ELEVATE INTELLIGENCE

COVID-19 Urban Dilemma & Recovery through  
State/National parks

Marlise Taylor, Director of Research, Visit NC

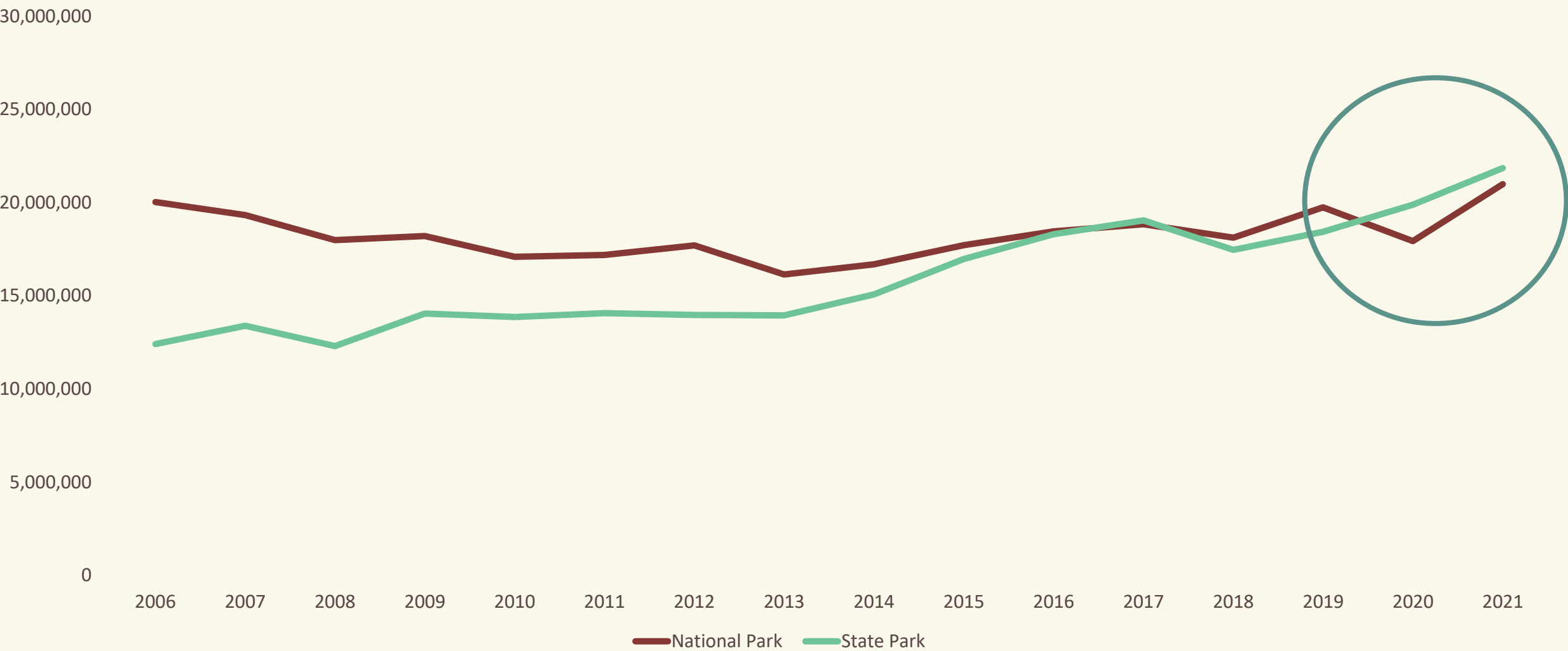


A person with curly hair, wearing a dark jacket and a purple and yellow beanie, is sitting on a rustic wooden fence. They are looking out over a valley at night. In the distance, a town is illuminated with warm yellow lights, and a lighthouse beam is visible on a distant mountain peak. The sky is a deep blue with some clouds.

# BACKGROUND — STATE & NATIONAL PARK VISITATION TRENDS



# North Carolina State & National Park Attendance





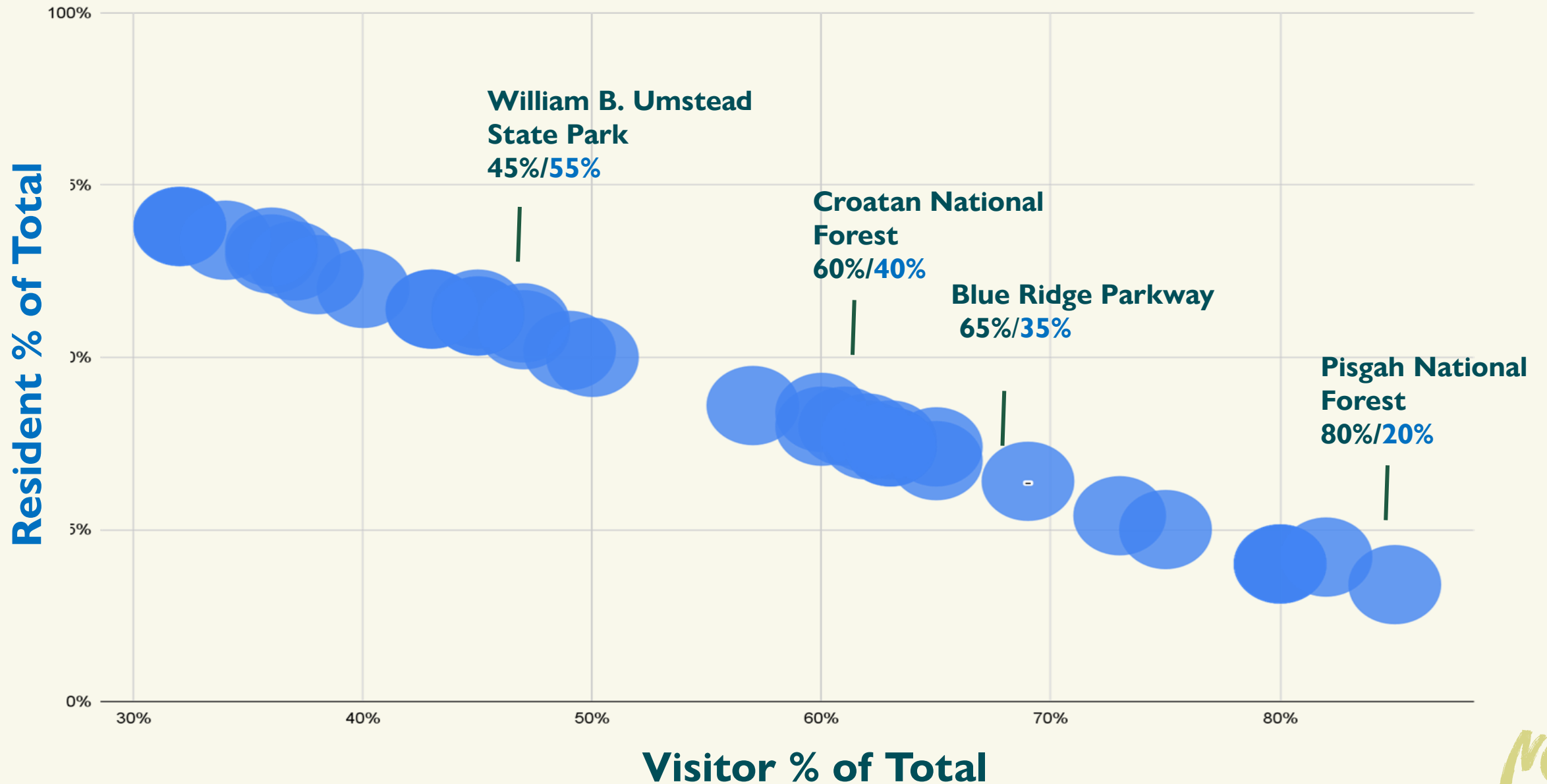
**ZARTICO**

In late 2020, we began a partnership with Zartico and have since continued to build and refine our Destination Operating System

# State & National Park Year-Over-Year Visitor VS. Resident Makeup

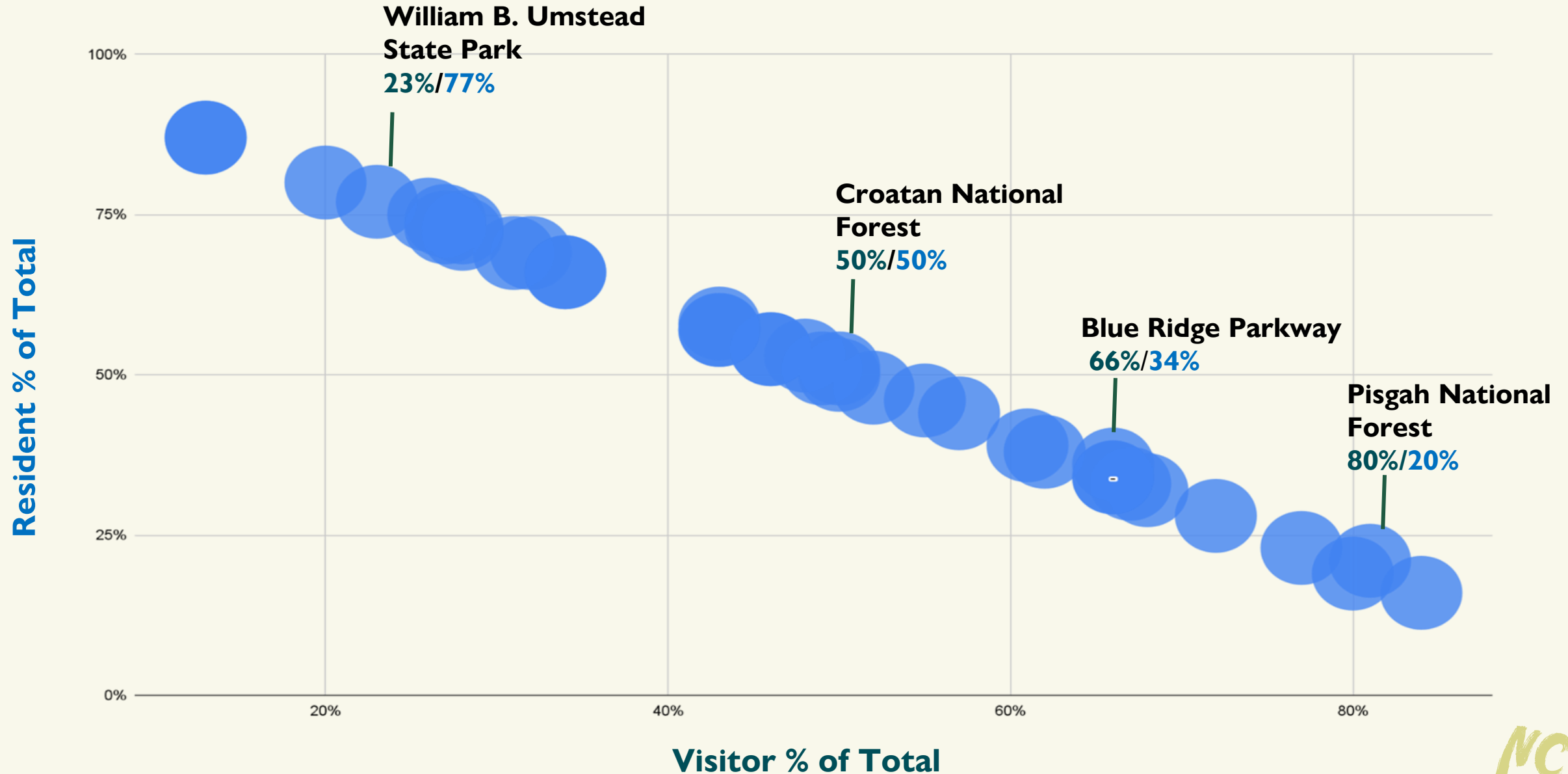


# 2019: Half of these outdoor attractions had over 60% visitor share

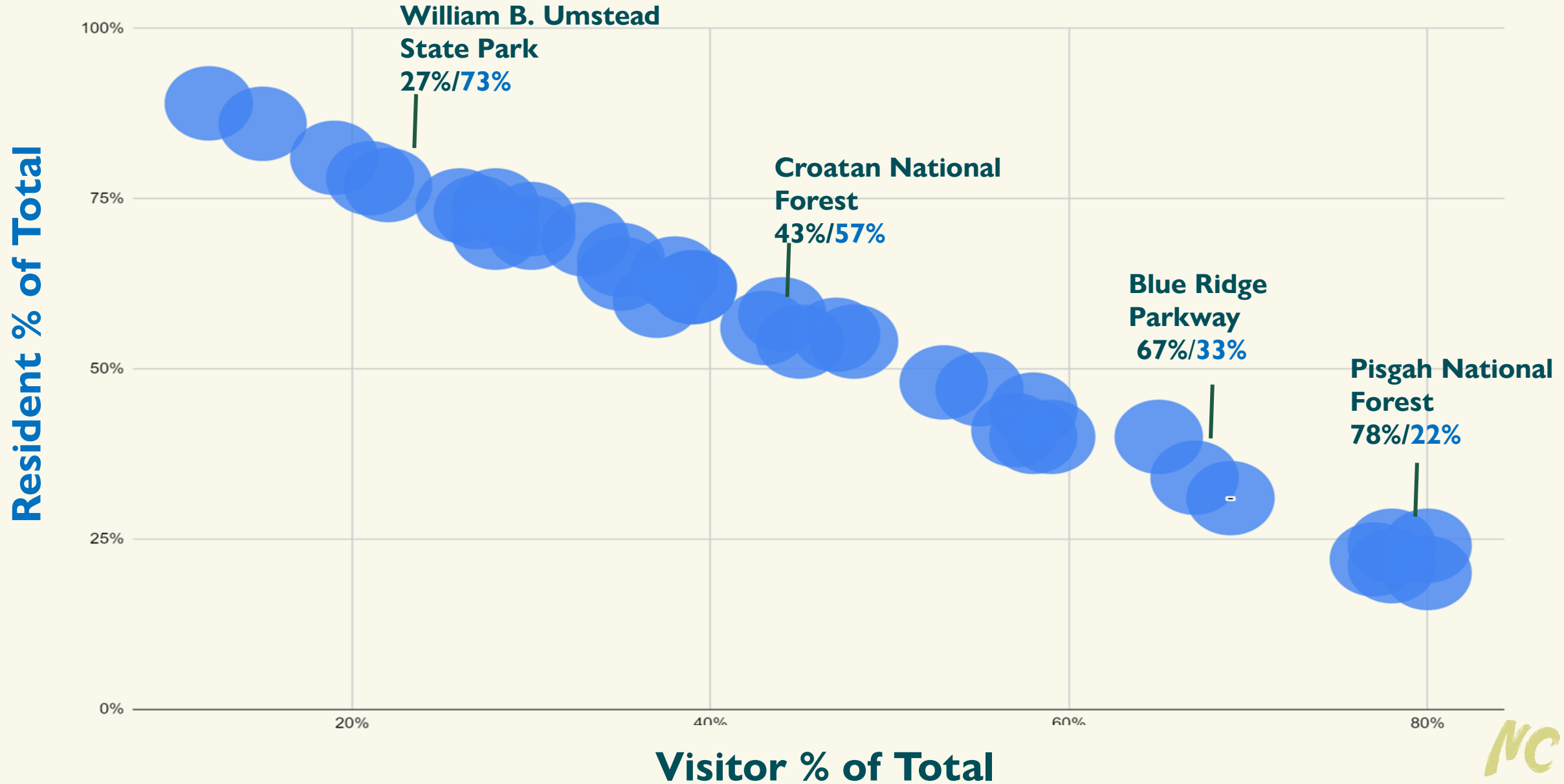




# 2020: Only one fourth saw over a 60% visitor share

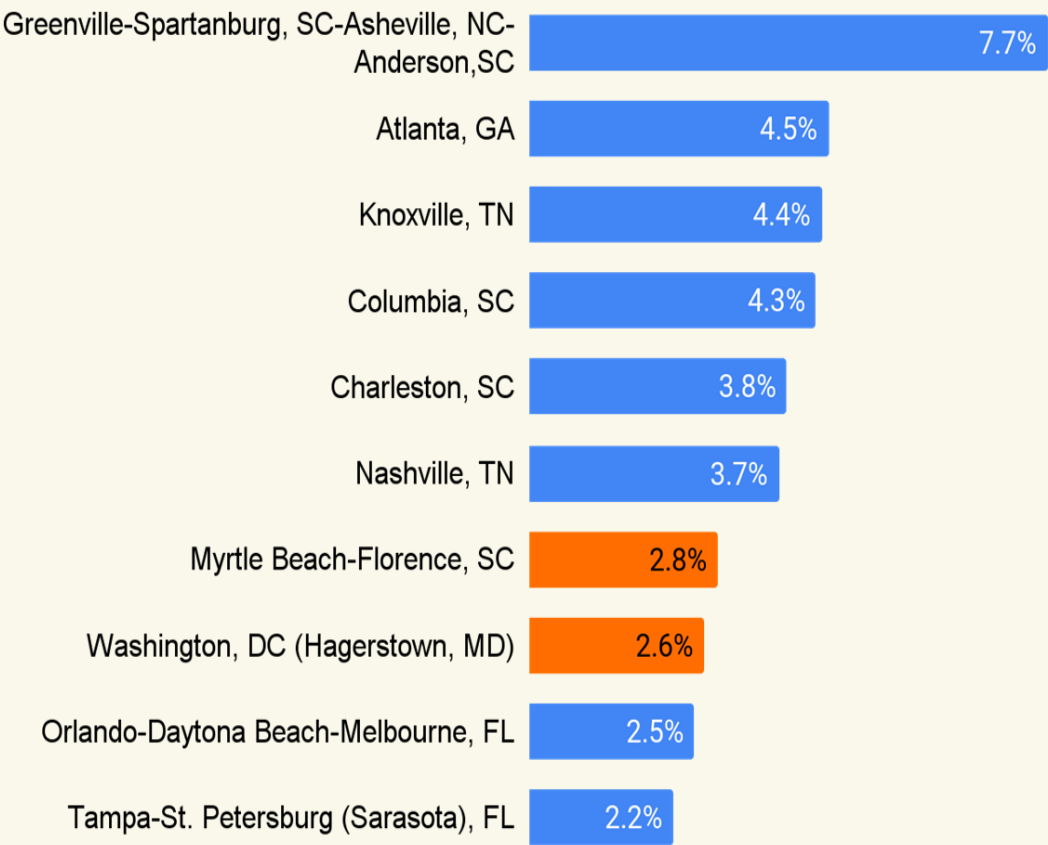


# 2021: Progress but no significant change from 2020

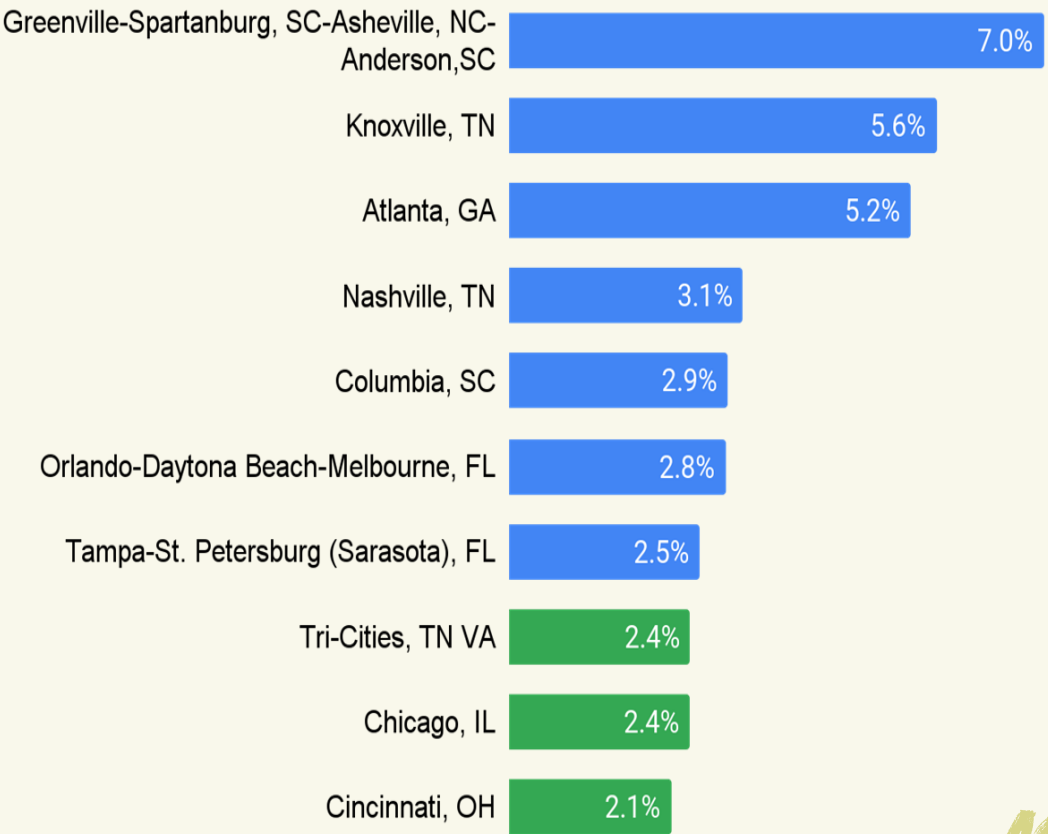


# How Have Out-of-State Visitor Origin Markets of Park Visitors Changed?

2019 Top 10



2021 Top 10





**Where else in the  
state do out-of-state  
park visitors explore?**

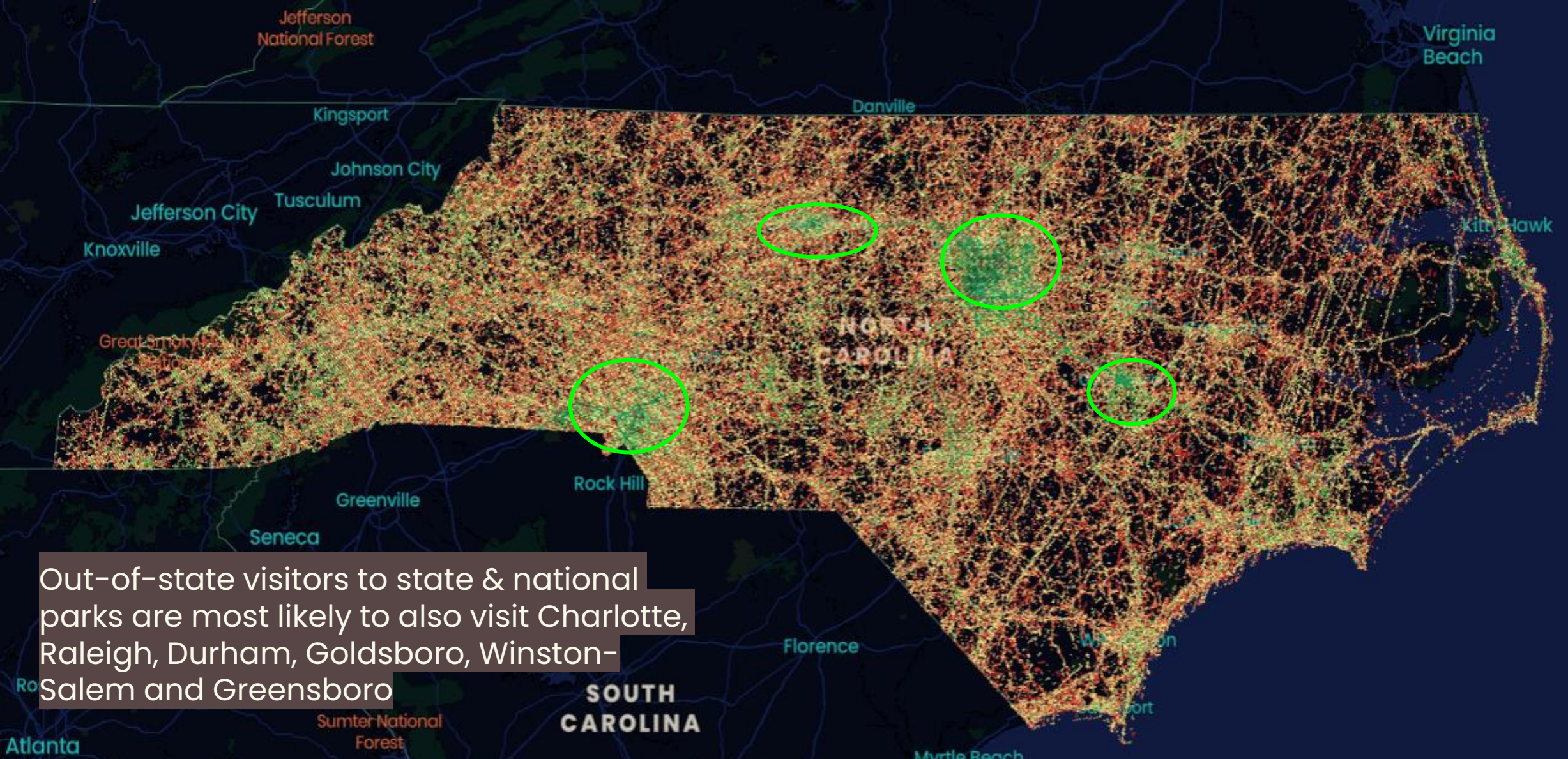
**Year-Over-Year State &  
National Park  
Visitor Dispersion**





# 2019 Out-of-State Visitor Dispersion

All out-of-state visitor devices that visited a state or national park and plotting where else in the state they were observed





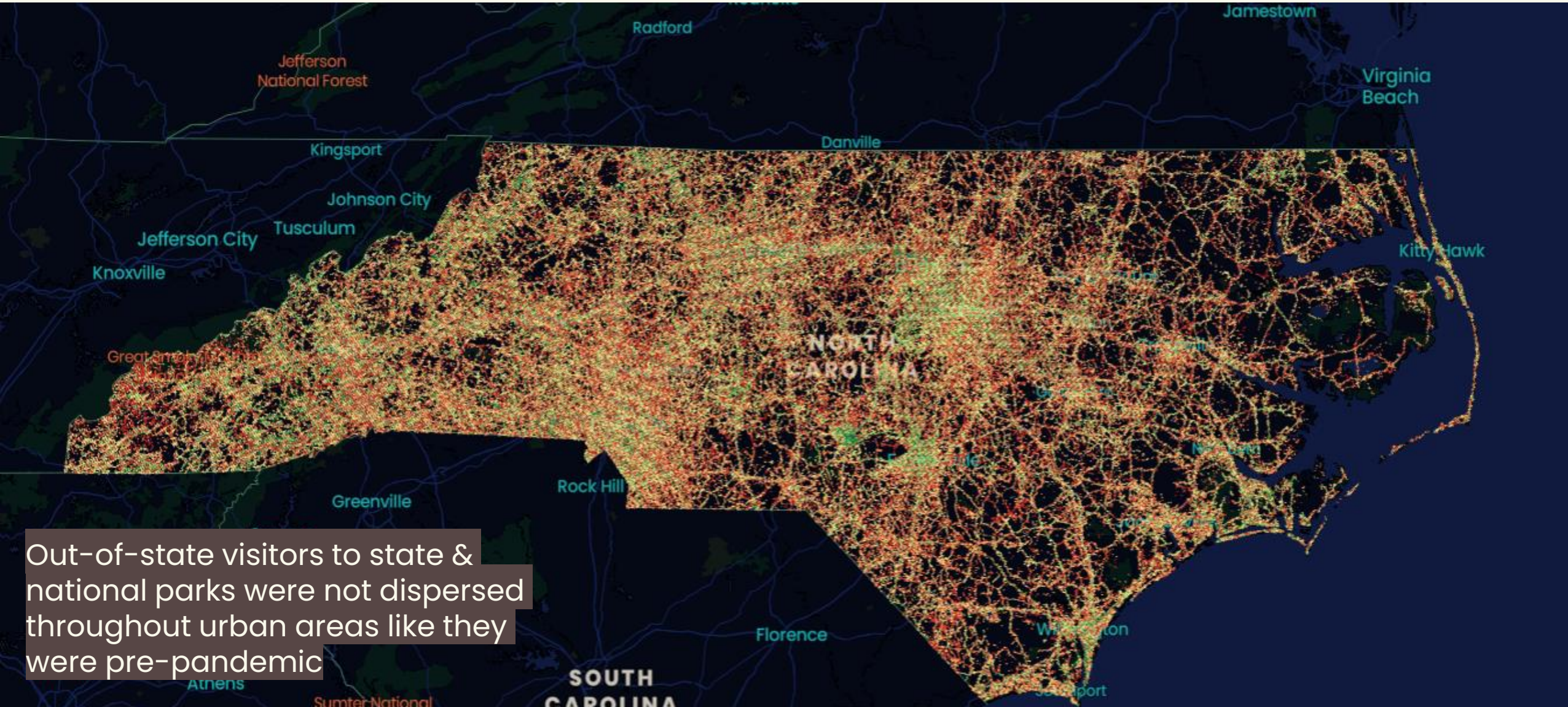
# 2019: Zooming In





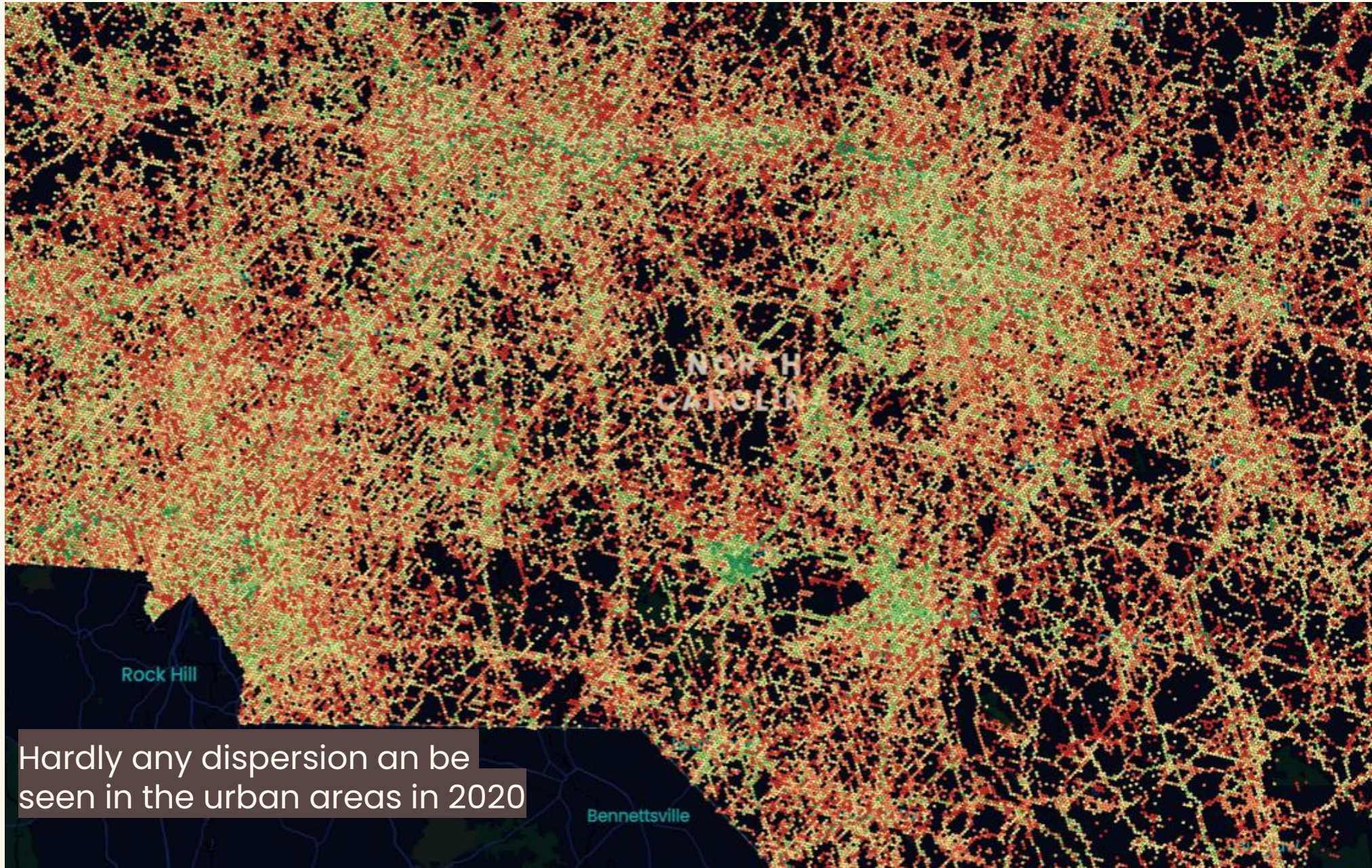
# 2020 Out-of-State Visitor Dispersion

All out-of-state visitor devices that visited a state or national park and plotting where else in the state they were observed



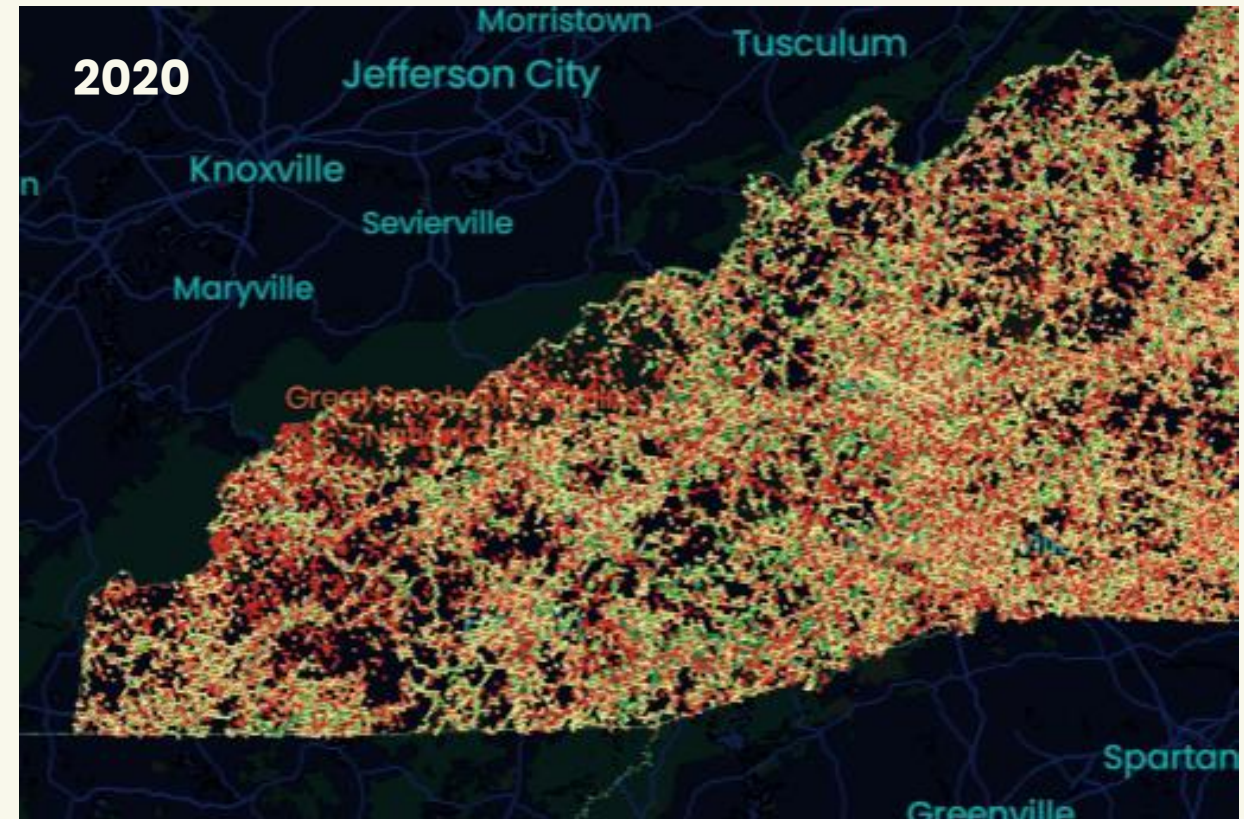
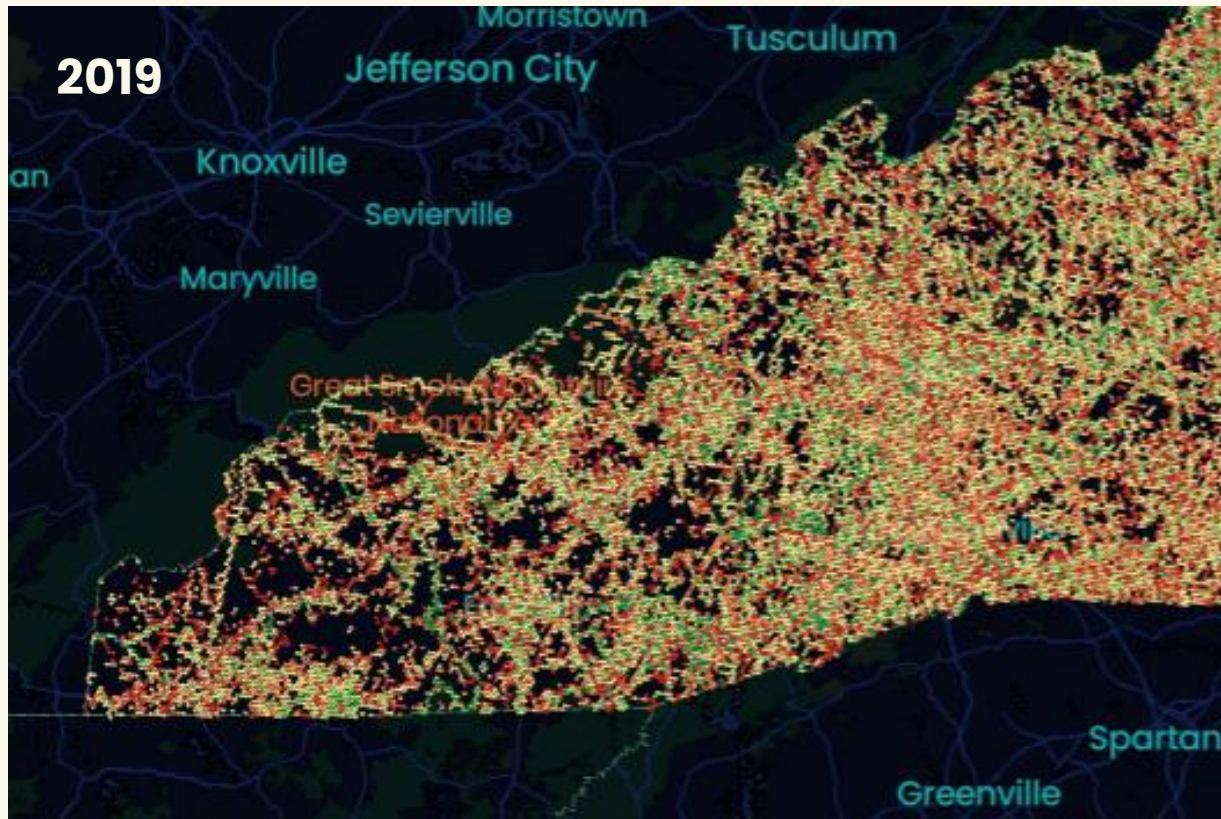


# 2020: Zooming In



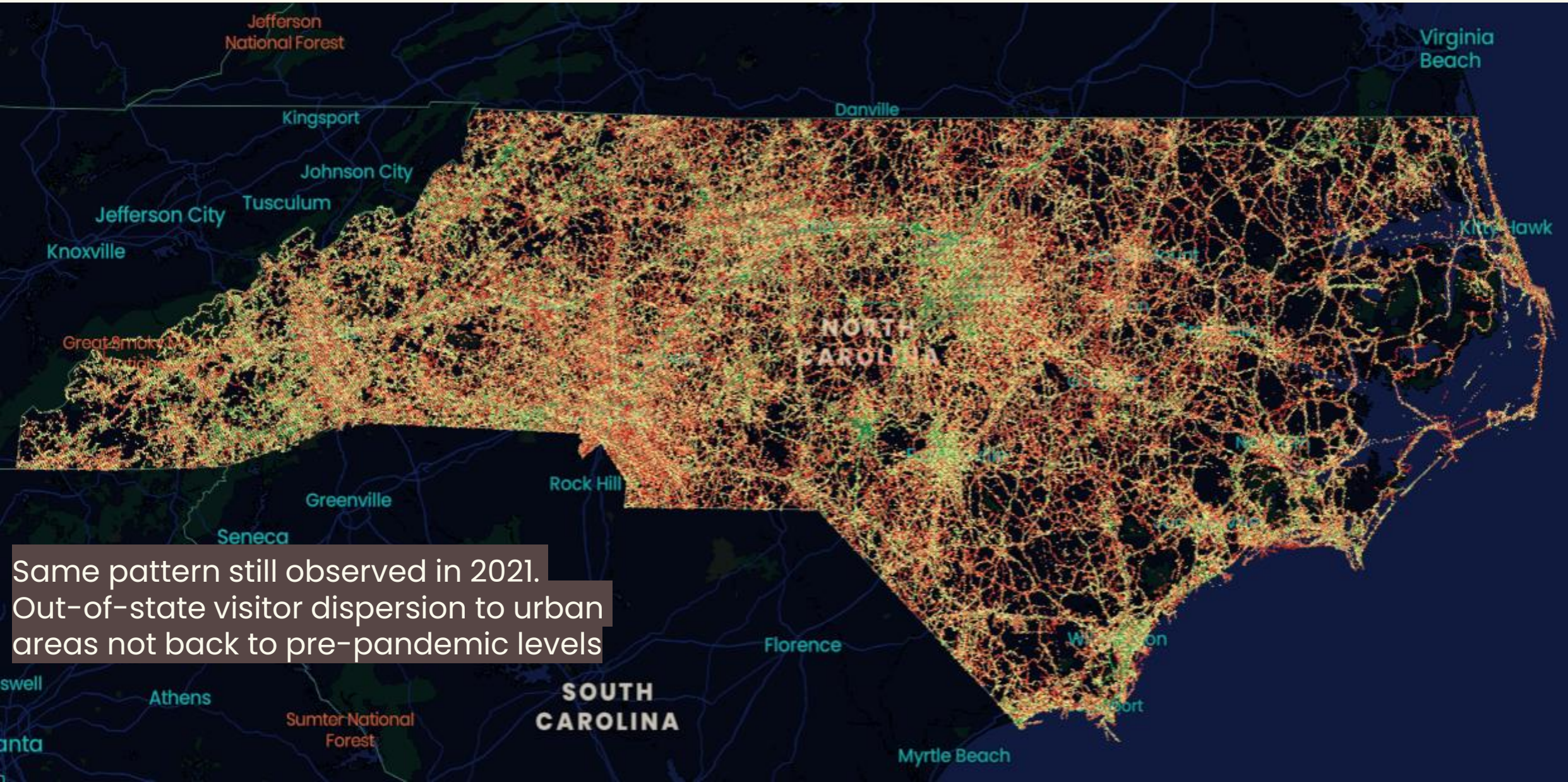


**However, of the 3 Geographic Regions, the Mountain Region held the most similar dispersion patterns in 2020 compared to pre-pandemic**





# 2021 Out-of-State Visitor Dispersion





**Where else in the state  
do out-of-state urban  
area visitors explore?**

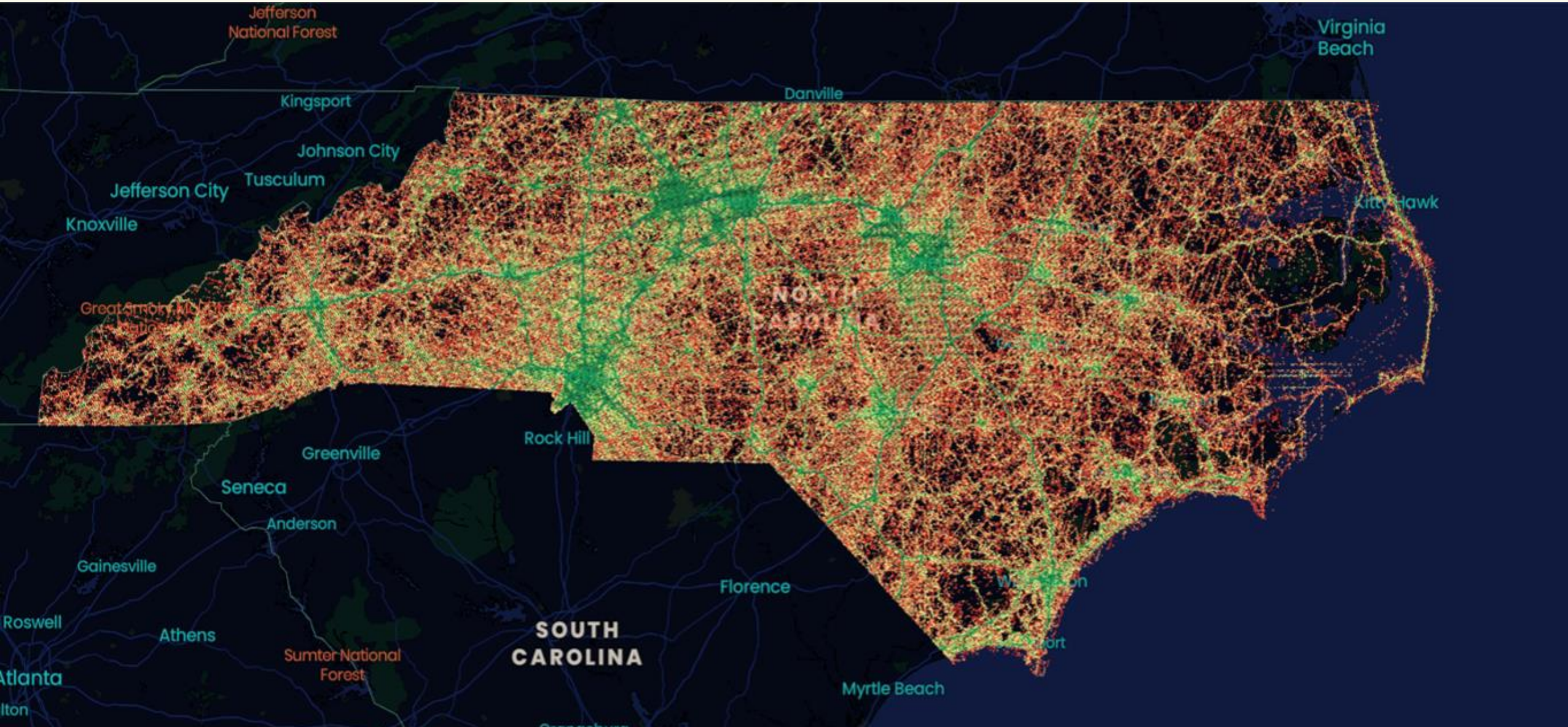
**Year-Over-Year Urban Area  
Visitor Dispersion**





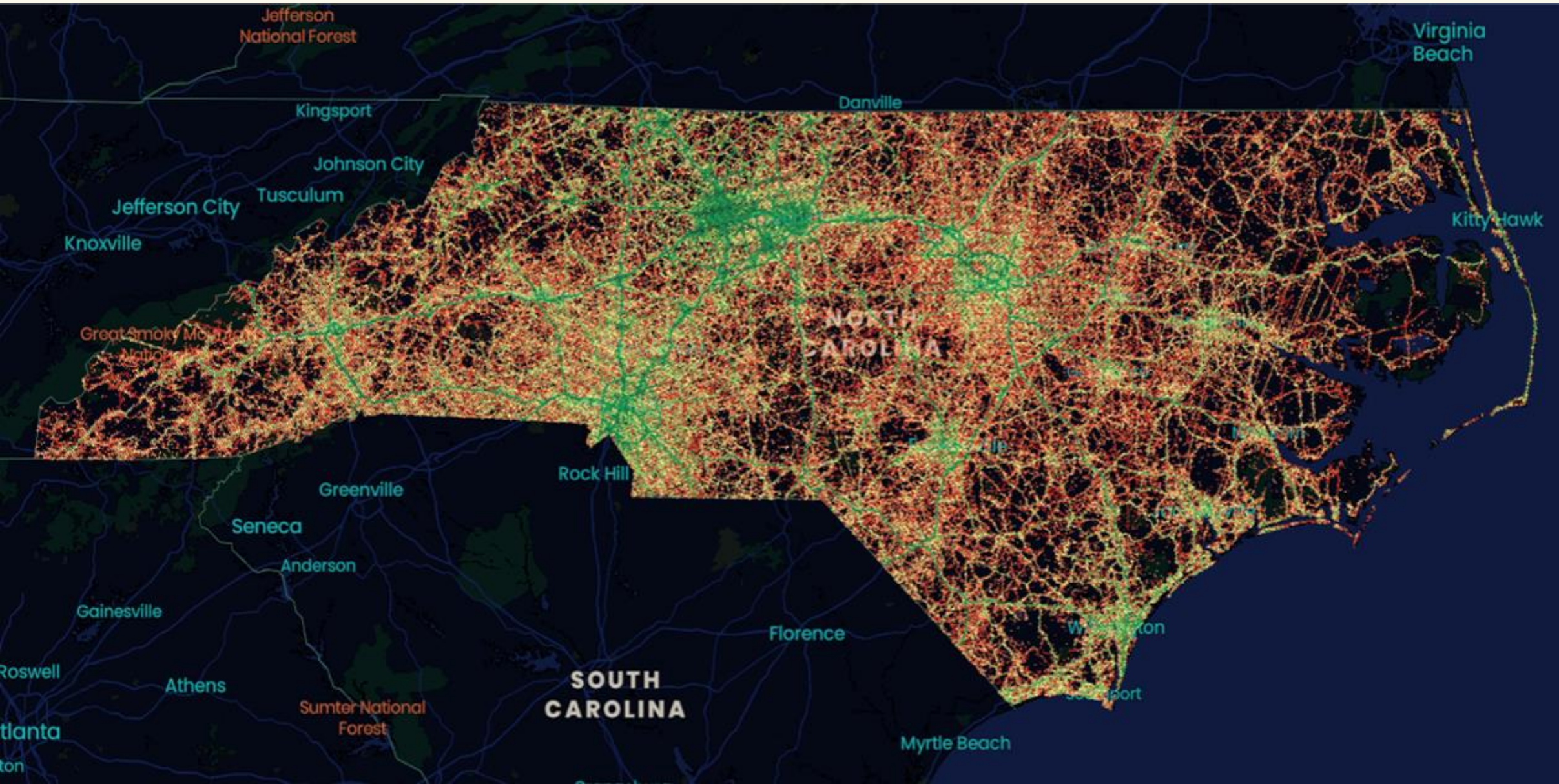
# 2019 Out-of-State Visitor Dispersion

All out-of-state visitor devices that visited an urban area and plotting where else in the state they were observed



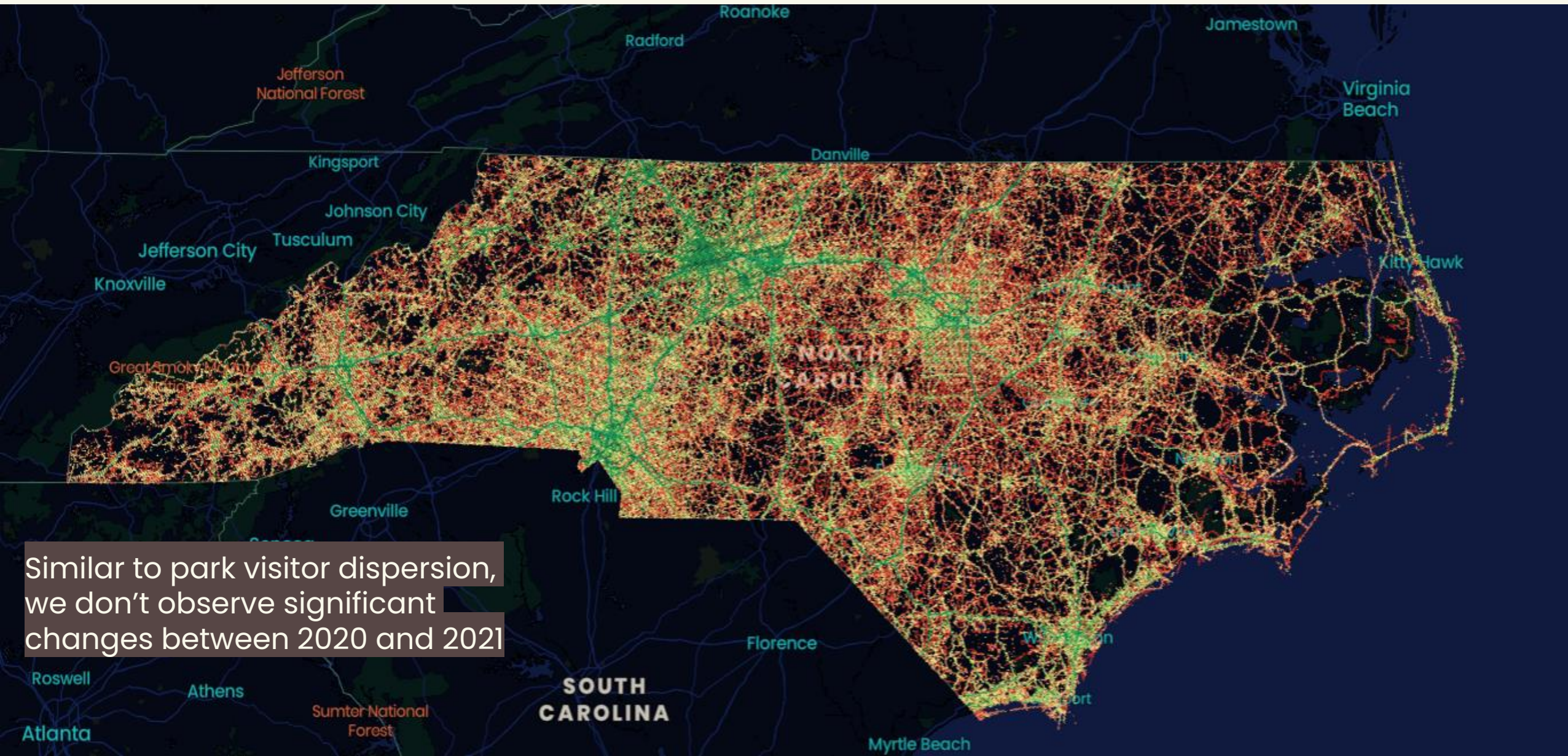


# 2020 Out-of-State Visitor Dispersion





# 2021 Out-of-State Visitor Dispersion





# Examining the Relationship Between State/National Park Visitation with Urban Area Visitation





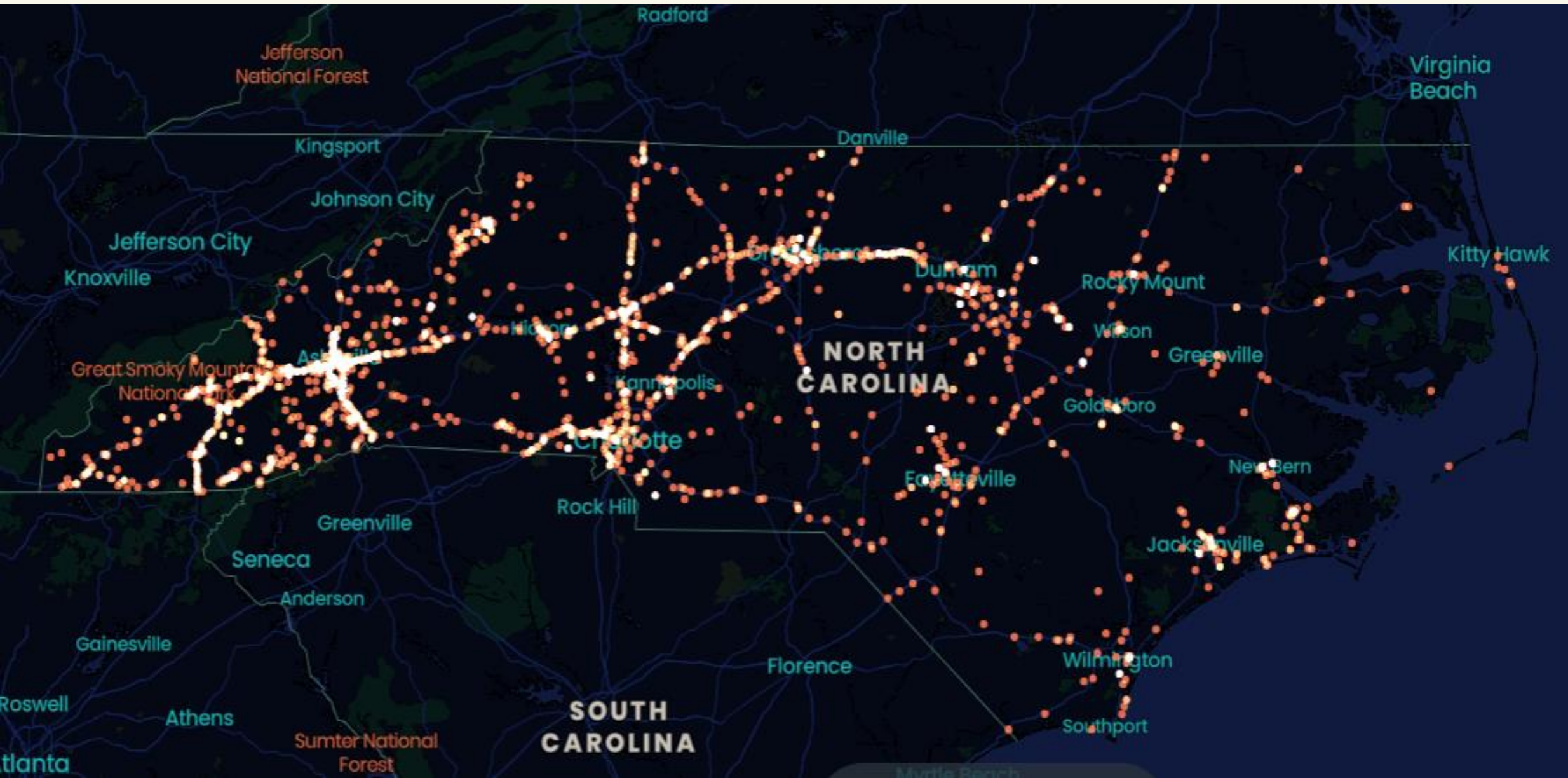
# 2019 Atlanta Visitor Dispersion

All Atlanta visitors that were observed at a state or national park **and** an urban city. This map plots where they were concentrated



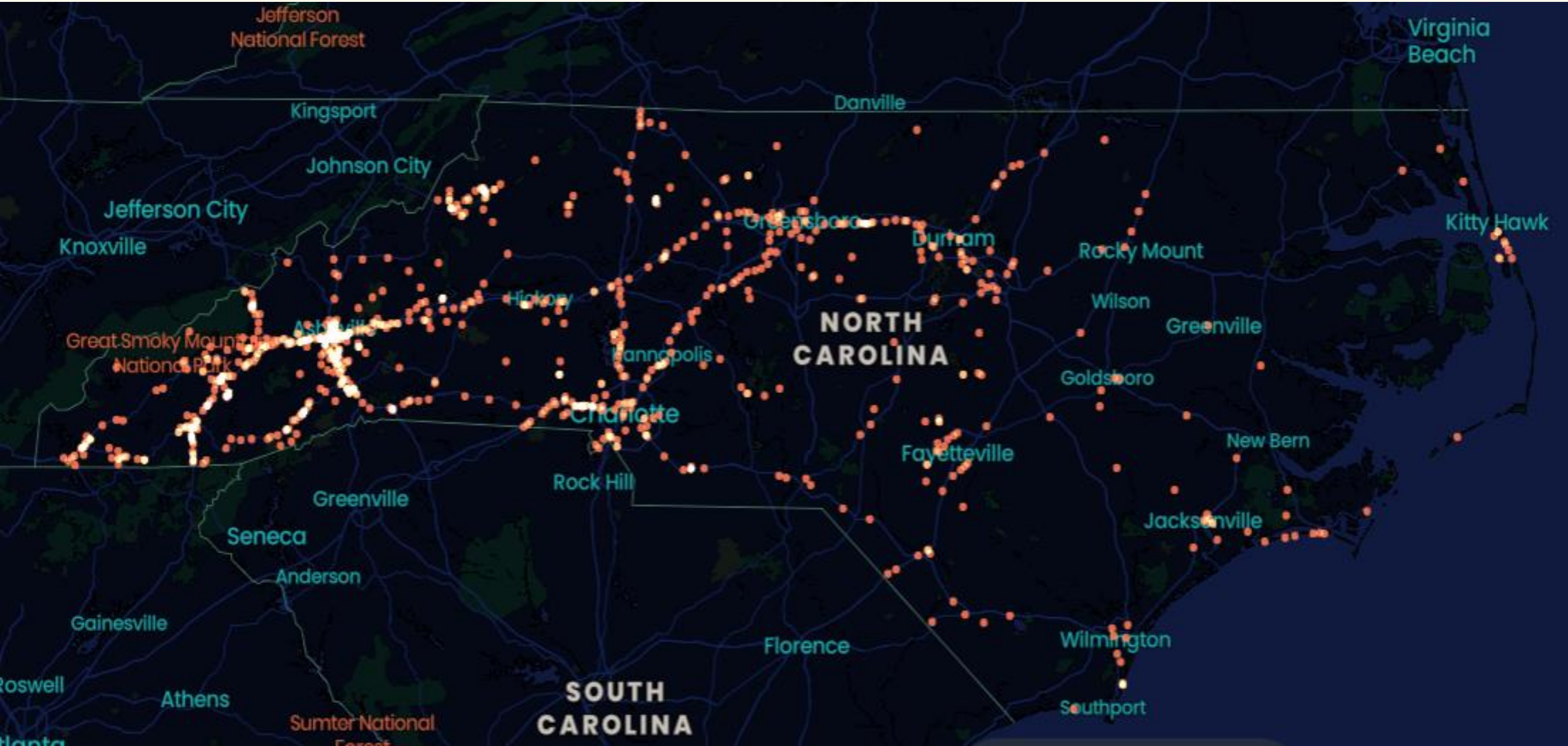


# 2020 Atlanta Visitor Dispersion





# 2021: The Atlanta visitor is not observed nearly as much in urban cities as they were pre-pandemic

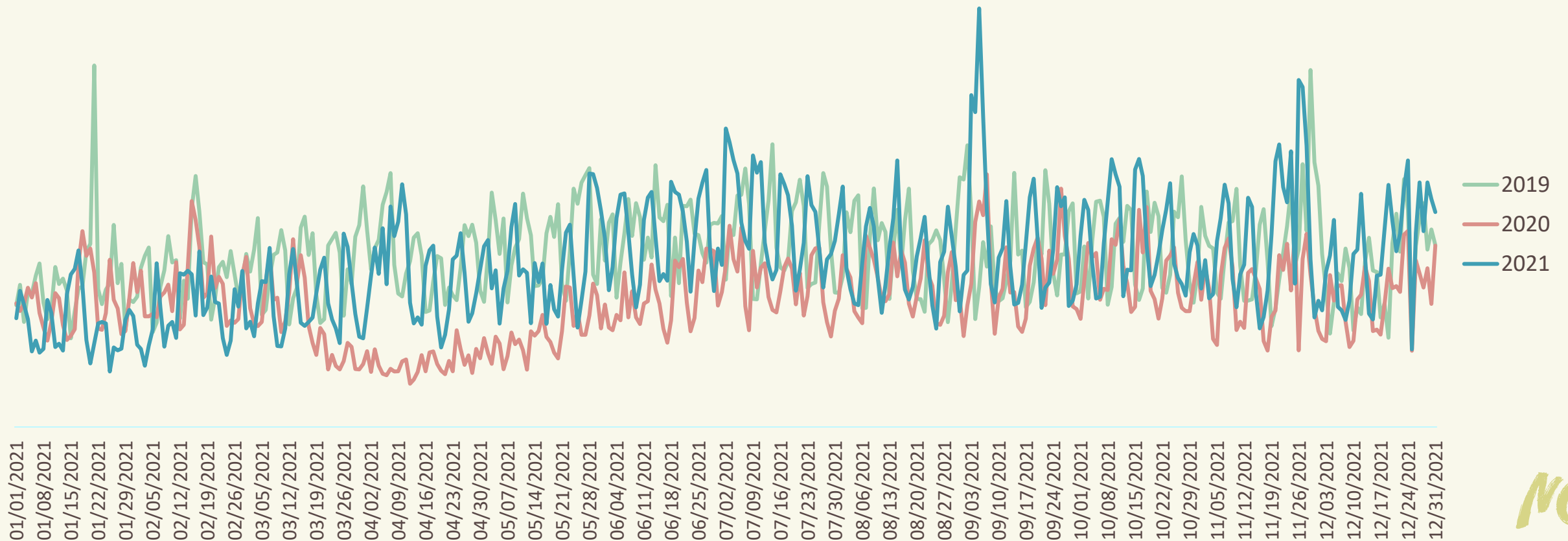




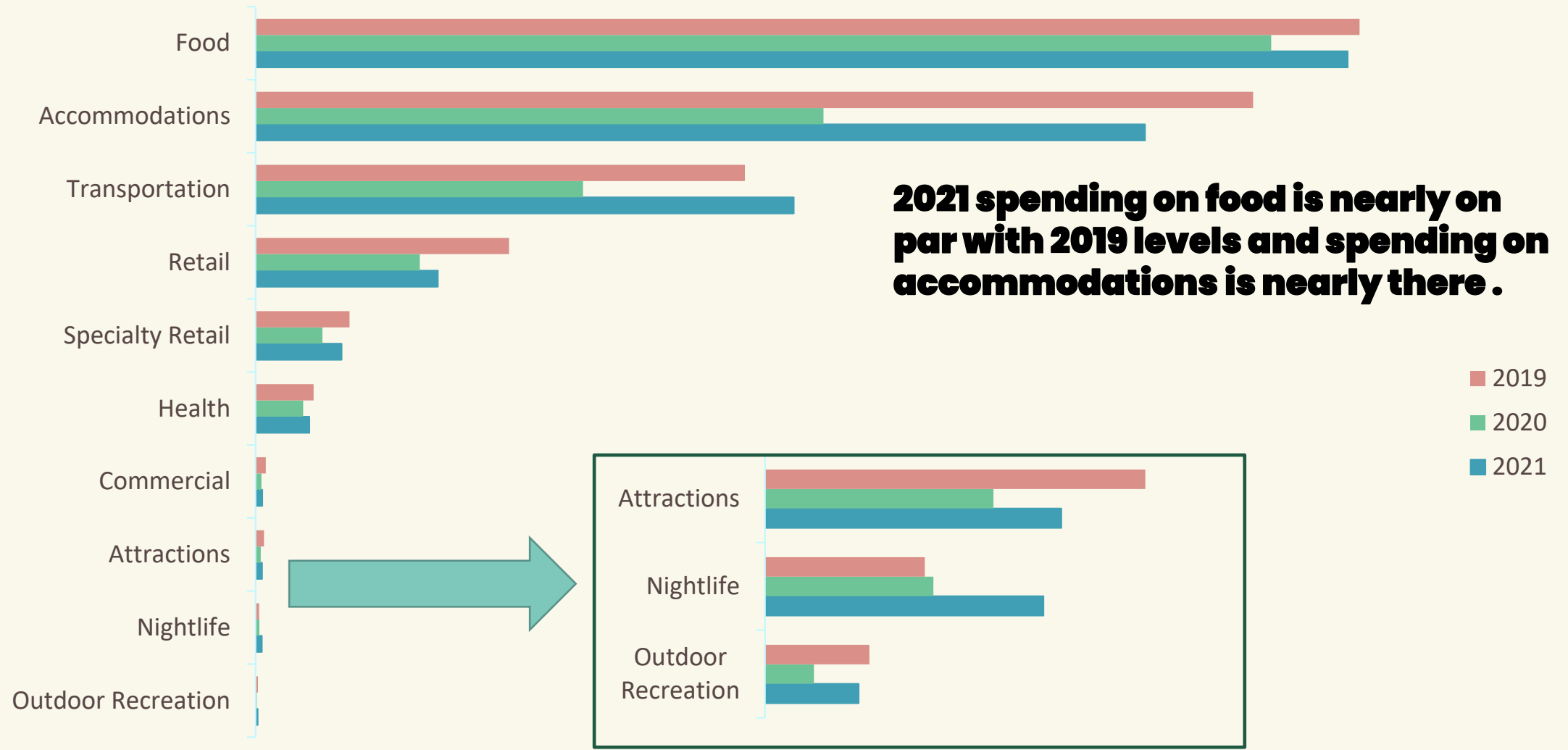
# 2021: What else do we know about the Atlanta market?

## They're still spending in NC...

Visitor Spending by Day



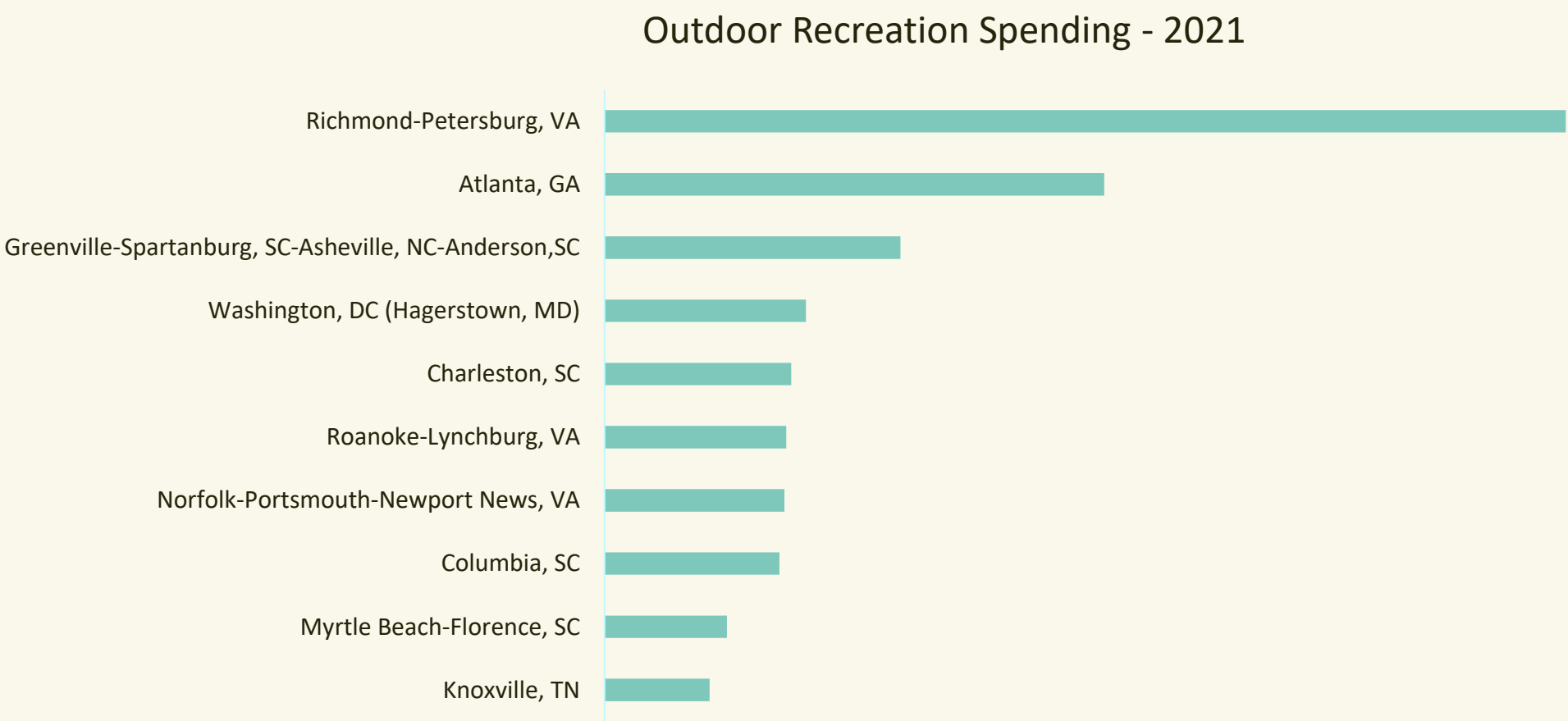
# Cardholder Spending by Category - Atlanta Market



"Nightlife" = Bands, Orchestras, and Miscellaneous Entertainers (Not Elsewhere Classified) & Drinking Places (Alcoholic Beverages), Bars, Taverns, Cocktail lounges, Nightclubs and Discotheques



# Atlanta Spending More on Outdoor Recreation Than Nearly All Other Nearby Markets



# NOW WHAT?

- Not everything that is interesting is relevant and sometimes it takes a lot of digging, sorting, filtering and asking questions to know the difference.
- Understanding the distinct needs and interests of your individual markets is crucial, so the more market data you can get access to, the better.
- Markets change, comp sets change, interests change, demographics change and you have to continually manage your data to keep up with all the change.
- Sometimes you have to get into the weeds to develop a clear picture.



A person with curly hair, wearing a black jacket with a colorful geometric pattern on the sleeves and a purple beanie with a yellow pom-pom, is sitting on a rustic wooden fence. They are looking out over a valley at night. In the distance, a town is illuminated by warm yellow lights, and a mountain peak is visible in the background under a dark sky. The scene is peaceful and scenic.

**THANK YOU!**

**QUESTIONS?**